

FY2008 Consolidated Financial Results (April 1, 2007 through March 31, 2008)



April 25, 2008

Company Name

AISIN SEIKI Co., Ltd.

Listed on

The Tokyo, Osaka and Nagoya
Stock Exchanges (1st division)

Code Number 7259 Location Aichi, JAPAN

Representative Yasuhito Yamauchi, President URL http://www.aisin.co.jp
Reference person in charge Masaaki Yasui, TEL 81 - 566 - 24 - 8265

General Manager, Finance & Accounting Dept.

The expected date of annual regular general meeting of shareholders

June 20, 2008
The expected date of dividends payment

June 23, 2008

1. Consolidated Results for FY2008 (April 1, 2007 through March 31, 2008)

(1)Consolidated Financial Results

(Amounts less than million yen are rounded down.)

	Net Sales	Operating I	ncome	Ordin	ary Income	Net Inco	ome
FY2008	in Million Yen 2,700,405 13	% in Million Yen 3.5 180,484	% 37.7	in Million 186.3	·	in Million Yen 91.654	% 37.0
FY2007	• •	2.2 131,034	11.0	134,2		66,889	9.5
	Earnings Per Share	Fully Diluted Earnings Per Share	Return (on Equity	Ratio of Ordina Income to Tot Assets	Ratio of	Operating Net Sales
FY2008	Yen 322.50	Yen 322.15		% 12.0	9.0		% 6.7
FY2007	233.03	232.71		9.3	6.9		5.5

Note: Equity income FY2008: 8,730 million yen, FY2007: 6,302 million yen

(2)Consolidated Financial Condition

	Total Assets	Shareholders' Equity	Shareholders' Equity Ratio	Shareholders' Equity Per Share
	in Million Yen	in Million Yen	%	Yen
FY2008	2,097,727	994,592	36.6	2,725.67
FY2007	2,037,896	955,853	37.2	2,662.78

Note : Equity capital $FY2008: 767{,}123 \text{ million yen , } FY2007: 758{,}743 \text{ million yen }$

(3)Consolidated Cash Flows

	From operating activities	From investing activities	From financing activities	Cash and cash equivalents at the end of FY
	in Million Yen	in Million Yen	in Million Yen	in Million Yen
FY2008	299,247	(217,844)	(27,682)	190,245
FY2007	228,402	(236,614)	13,361	136,307

2. Cash Dividends

	Annu	al Cash Dividends Pe	Dividends total	Dividends	Ratio of Total Amount of Dividends to	
	Interim dividend	Final dividend	Total	Dividends total	Payout Ratio	Shareholders' Equuity
	Yen	Yen	Yen	in Million Yen	%	%
FY2007	16	24	40	11,545	17.2	1.6
FY2008	24	36	60	16,987	18.6	2.2
FY2009	20	20	GO.		94.1	
(Forecast)	30	30	60		24.1	

3. Consolidated forecast for FY2009 (April 1, 2008 through March 31, 2009)

	Net Sales		Operating In	ncome	Ordinary In	come	Net Inco	ne	Earnings Per Share
	in Million Yen	%	in Million Yen	%	in Million Yen	%	in Million Yen	%	Yen
1st Half of FY2009	1,340,000	3.6	65,000	-19.8	69,000	-18.7	32,000	-17.2	113.70
FY2009	2,720,000	0.7	142,000	-21.3	149,000	-20.0	70,000	-23.6	248.72

Note: Percentages for net sales, operating income, ordinary income and net income indicate changes from the same period of the previous year.



4. Others

(1)Consolidation Scope and Changes in Consolidation Scope

① Consolidation Scope

Number of consolidated subsidiaries : 148 Number of unconsolidated subsidiaries : none Affiliates accounted for under equity method : 11

2 Changes in Consolidation Scope

Consolidated subsidiaries Added: 7

Excluded: none

Affiliates accounted for Added: none under the equity method Excluded: 1

(2) Changes in Accounting Policies and Presentation

①Changes according to revision of accounting policy: Yes

②Changes other than above : No

(note) Please refer to "Significant accounting policy for FY 2008" at page 13.

(3)Issued and outstanding capital stock

① Number of shares issued as of the respective balance sheet date FY2008:294,674,634 shares , FY2007:294,674,634 shares

2 Number of treasury stock

FY2008: 13,231,279 shares , FY2007: 9,730,145 shares

(note) To determine number of shares used to calculate earnings per share, please refer to "Amounts per share" page 16.

(Reference) Unconsolidated Results

1. Unconsolidated Results for FY2008 (April 1, 2007 through March 31, 2008)

(1)Unconsolidated Financial Results

	Net Sales	Operating Income	Ordinary Income	Net Income
FY2008 FY2007	in Million Yen % 878,996 11.7 786,966 9.2	in Million Yen % 35,579 24.7 28,538 -19.0	in Million Yen % 46,306 25.8 36,808 -12.3	in Million Yen % 34,667 27.9 27,112 -5.4
	Earnings Per Share	Fully Diluted Earnings Per Share		
FY2008 FY2007	Yen 121.97 92.42	Yen 121.83 92.29		

Note: Percentages for net sales, operating income, ordinary income and net income indicate changes from the same period of the previous year.

(2)Unconsolidated Financial Position

	Total Assets	Shareholders' Equity	Shareholders' Equity Ratio	Shareholders' Equity Per Share
	in Million Yen	in Million Yen	%	Yen
FY2008	1,055,163	391,129	37.0	1,387.42
FY2007	1,069,056	441,595	41.3	1,548.99

Note: Equity capital FY2008: 390,528 million yen, FY2007: 441,427 million yen

2. Unconsolidated forecast for FY2009 (April 1, 2008 through March 31, 2009)

	Net Sale	s	Operating In	come	Ordinary In	come	Net Incor	me	Earnings Per Share
	in Million Yen	%	in Million Yen	%	in Million Yen	%	in Million Yen	%	Yen
1st Half of FY2009	446,000	10.4	7,500	-47.1	22,500	-7.9	18,500	0.7	65.72
FY2009	910,000	3.5	18,000	-49.4	38,000	-17.9	30,500	-12.0	108.36

Note: Percentages for net sales, operating income, ordinary income and net income indicate changes from the same period of the previous year.

^{*}Forecasts above are based on AISIN's plans and expectations. These are not guarantees of future performance including known and unknown risks, uncertainties and other factors that may cause actual results, performance, achievements or financial position to be materially different from the forecasts expressed or implied in this report.



Operating Results and Financial Position

1. Analysis of Operating Results

(Operation result of the year ended March 31, 2008)

The global automotive market continued to expand due to the sales increases in emerging country e.g. China, India, Russia, offsetting the sluggish sales growth in principle markets e.g. North America and Japan resulting from high commodity prices and uncertain future economic climate. Meanwhile Life and Energy industry has been under severe condition due to the slumping domestic housing market.

Amid these conditions, Aisin group has developed and sold new products corresponding to social change and meeting customer's demands; business expansion in global market, while promoting positive environmental and social activities.

Sales within the Automotive Related segment for FY 2007 increased 13.6% (¥2,588.5 billion) compared with previous FY (¥2,278.8 billion). The main reasons are customer production volume expansion and the result of positive sales activities for automatic transmissions, manual transmissions, car navigation systems, and power sliding doors.

Sales in Life & Energy business and other business for FY 2007 increased 12.0% (¥111.8 billion) compared with previous FY (¥99.7 billion). As a result, net sales increased 13.5% (¥2,700.4 billion) compared with previous FY (¥2,378.6 billion).

Consolidated Net Sales by Item

(in Millions)

Category		FY2007 (Apr. 2006 through Mar. 2007)		FY2008 (Apr. 2007 through Mar. 2008)		Variance	Variation ratio
		Yen	%	Yen	%	Yen	%
	Engine Conponent	223,275	9.4	259,934	9.6	36,659	16.4
	Drivetrain Conponent	1,014,016	42.6	1,170,457	43.4	156,441	15.4
	Brake & Chassis Conponent	468,260	19.7	535,168	19.8	66,908	14.3
	Body Conponent	433,210	18.2	477,525	17.7	44,315	10.2
	Information Related	140,053	5.9	145,512	5.4	5,459	3.9
Auton	notive Related Sub Total	2,278,816	95.8	2,588,599	95.9	309,783	13.6
L	ife & Energy Related	51,592	2.2	52,679	1.9	1,087	2.1
	Others	48,202	2.0	59,126	2.2	10,924	22.7
	Grand Total	2,378,611	100.0	2,700,405	100.0	321,794	13.5

Note: Sales of "Others" includes "Construction and Engineering Works Business" and "Oil Sales Business" and so on.



As to our profit situation, operating income increased 37.7% (¥180.4 billion) compared with previous FY (¥131.0 billion), ordinary income increased 38.7% (¥186.3 billion) compared with previous FY (¥134.2 billion), net income increased 37.0% (¥91.6 billion) compared with previous FY (¥66.8 billion). Above are results of sales volume increase and cost reduction activities offsetting increase in depreciation, amortization, and research expenses for future growth.

ROE (return on equity) which is one of our management target improved to 12.0% compared with previous FY (9.3%).

A firm earning structure, which we believe will enable us to achieve mid and long-term target, will be based on implementing initiatives aimed at further improving profitability and future-focused upfront investments.

(Forecast for FY2008)

Circumstance surrounding us is still unclear due to the instability factor and issue e.g. high energy and material prices, rapid fluctuation in exchange rate, confusion in global financial and capital market triggered by the sub prime loan issue in the U.S., and intensifying global competition.

Under these circumstances, the situation surrounding automotive business are expected to continue to be uncertain, due to the sluggish sales growth in principal market e.g. North America and Japan offsetting the sales increases in emerging country e.g. China, India.

Current forecast of consolidated financial result for FY2008 are as follow;

Sales: \$2,720.0 billion

Operating income: ¥142.0 billion Ordinary income: ¥149.0 billion

Average foreign currency exchange rate used for the forecast: approximately \footnote{100} to the U.S. dollars and approximately \footnote{155} to the Euro.

Forecasted consolidated financial results above have been prepared based on the current business environment. These forecast are not guarantees of future performance.

2. Analysis of Financial Condition

(Analysis of assets, liabilities, and cash flows situation)

Total assets at the end of the fiscal period amounted to \(\frac{\text{\$\frac{4}}}{2}\),097.7 billion, up 2.9% from \(\frac{\text{\$\frac{2}}}{2}\),037.8 billion at the end of the previous fiscal year. Total net assets at the end of the interim period amounted to \(\frac{\text{\$\frac{4}}}{994.5}\) billion, an increase of 4.1% from \(\frac{\text{\$\frac{4}}}{955.8}\) billion at the end of the previous fiscal year.

The cash flow situation in the fiscal period, resulted in cash and cash equivalents (hereafter referred to as cash) amounting to ¥190.2 billion, a increase of ¥53.9 billion, or 39.6%, from ¥136.3 billion at the end of the previous fiscal year. This resulted from ¥299.2 billion in net cash inflow by operating activities, ¥217.8 billion in net cash outflow in investing activities, ¥27.6 billion in net cash outflow in financing activities, and a ¥0.2 billion inflow from translation adjustment of cash and cash equivalents.



(Cash Flows from Operating Activities)

Cash flows from operating activities resulted in a cash inflow of ¥299.2 billion in FY 2007 from ¥228.4 billion in FY 2006, the variance was mainly due to the net income of ¥52.0 billion and depreciation and amortization of ¥22.2 billion.

(Cash Flows from Investing Activities)

Cash Flows from Investing Activities resulted in a cash outflow of \(\frac{\pma}{2}17.8\) billion in FY 2007 from \(\frac{\pma}{2}36.6\) billion in FY 2006, the variance was mainly due to the additions to tangible asset. Net cash used in investing activities decreased by \(\frac{\pma}{1}9.5\) billion.

(Cash Flows from Financing Activities)

Cash Flows from Financing Activities resulted in a cash outflow of ¥27.6 billion in FY 2007, mainly due to repayment of loans and the repurchasing own stocks.

Reference: Transition of index related to cash flows

	Apr. 2003	Apr. 2004	Apr. 2005	Apr. 2006	Apr. 2007
	through	through	through	through	through
	Mar. 2004	Mar. 2005	Mar. 2006	Mar. 2007	Mar. 2008
Equity ratio(%)	36.6	36.8	36.6	37. 2	36.6
Equity ratio to the public stock market value(%)	42.0	46. 4	70. 9	57. 7	49. 9
Liabilities with interest to cash flows (point)	1.5	1.6	1.5	1.3	1.0
Interest coverage ratio (magnification)	57. 3	59. 2	74. 3	81. 2	74. 9

Equity ratio = Shareholders' Equity ÷ Total Assets

Equity ratio to the public stock market value = The public stock market value ÷ Total Assets

Liabilities with interest to cash flows = Liabilities with interest ÷ Cash flows

Interest coverage ratio = Cash flows ÷ Interest payment

Note1: The above-mentioned data are calculated by the consolidated basis.

Note2: The public stock market value are calculated based on the numbers of issued shares except treasury stock.

Note3: The operating cash flows is used for the cash flows.

Note4: The interest-bearing debt includes all the debts to pay the interest of the debts summed up by the consolidated balance sheet.



3. Basic Policy on the Distribution of Profits for FY 2007/2008

Aisin strives to raise the level of stable dividends by taking into consideration a comprehensive range of factors that include our business results and payout ratio. Aisin plans to raise capital efficiency by acquiring its own shares. To secure shareholder profits in the future, Aisin will continue to utilize retained earnings to further carry out our operations in Japan and overseas and for investments to further upgrade and strengthen our corporate constitution.

Aisin will propose the year-end cash dividend amount of ¥36 per share. Aisin has paid an interim cash dividend of ¥24 per share to each shareholder; accordingly, the total annual cash dividend per share will be ¥60, which is a ¥20 increase from previous FY. Dividend shall be paid twice a year - an interim cash dividend and year-end cash dividend, with the year-end cash dividends as a matter to be resolved at annual stockholders general meeting, even though Aisin's articles of incorporation stipulate that retained earning can be distributed by the resolution of the board of directors.

And also, in accordance with the basic policy above, Aisin repurchased 4.24 million of its own shares during FY 2007 with the total cost being ¥ 19.3 billion.

Despite the headwinds for FY 2008 Aisin will strive to maintain a stable cash dividend policy.



Overview of Associated Companies

The "Overview of Associated Companies" has been omitted as there were no significant alteration from "Overview of Associated Companies" of FY2006 Consolidated Financial Reports issued on June 22, 2007.

Management Policy

1. Aisin's Basic Management Policy

This "Aisin's Basic Management Policy" has been omitted as there were no significant alteration from "Aisin's Basic Management Policy" of FY2007 Interim Consolidated Financial Reports issued on October 31, 2007.

Above FY2007 Interim Consolidated Financial Reports can be seen from the URL below. (Aisin Web site)

http://www.aisin.com/finance/finan/index.html

2. Targeted Management Indicators

In order to meet customer's demand globally, Aisin group is striving to strengthen production capacity where needed in both domestic and global market. And also, developing appealing products and using innovative cost reduction measures to solidify our financial foundation further.

Finally, raising capital efficiency by repurchasing own shares and other measures, management target for ROE will be set at 15%.

3. Medium-and Long-Term Management Strategies and Countermeasures

Future forecast remains uncertain because of factors such as volatile financial markets and foreign-exchange rates, and rising raw material costs. The environment in the automotive market is challenging due to concerns about the future of the U.S. and Japanese market, tighter environmental standards, and intensified global competition.

Under these circumstances, a new business plan "Group vision 2015" has been instituted in order to accelerate new development as well as handling issue at hand with precision by fully using group resources. Aisin shall keep our commitment to realizing our objective "To help build a better vehicle-oriented society and benefit people's living environment, we aim to build a prosperous tomorrow's world together with customers and local markets worldwide and along with people, communities and nature".

Finally it's our sincere desire to strive for growth and development in harmony with society and become a trusted member of society.



Consolidated Balance Sheets

(in Million Yen)

	FY2007	FY2008	(in Million Yen)
	(As of Mar. 31, 2007)	(As of Mar. 31, 2008)	Variance
[Assets]			
Current Assets	767,369	869,917	102,548
Cash and Cash Equivalents	98,628	102,293	3,665
Trade Notes & Accounts Receivable	363,726	373,697	9,971
Marketable Securities	38,622	95,636	57,014
Inventories	168,762	175,360	6,598
Deferred Tax Assets	48,386	58,131	9,745
Others	49,974	65,543	15,569
Less: Allowance for Doubtful Accounts	(732)	(746)	(14)
Fixed Assets	1,270,526	1,227,810	(42,716)
Tangible Assets	839,192	875,773	36,581
Buildings & Structures	240,051	253,377	13,326
Machinery, Equipment & Vehicles	419,876	429,533	9,657
Tools, Furniture & Fixtures	42,550	41,610	(940)
Land	88,412	94,649	6,237
Construction in Progress	48,301	56,602	8,301
Intangible Assets	16,139	20,885	4,746
Consolidation Adjustments	3,566	6,793	3,227
Software	10,068	11,641	1,573
Others	2,504	2,450	(54)
Investments & Other Assets	415,194	331,150	(84,044)
Investments in Securities	357,422	267,509	(89,913)
Long-term Loans	4,259	4,403	144
Deferred Tax Assets	24,228	28,369	4,141
Others	29,773	31,313	1,540
Less: Allowance for Doubtful Accounts	(488)	(445)	43
Total Assets	2,037,896	2,097,727	59,831
Note: 1 Assumulated depresention	1 2/2 15/	1 425 844	82 600

Note: 1. Accumulated depreciation 1,343,154 1,425,844 82,690 2. Guarantees on Liability 344 24 (320)



(in Million Yen)

<u></u>	EV 20007	E770000	(in Million Yen)
	FY2007	FY2008	Variance
(7,190,	(As of Mar. 31, 2007)	(As of Mar. 31, 2008)	
[Liabilities] Current Liabilities	679,070	704,280	25,210
Trade Notes			
& Accounts Payable	359,873	372,058	12,185
Short-term Borrowings	30,518	28,647	(1,871)
Current Portion of Bonds Payable	15,000	_	(15,000)
Amount in Arrears	47,907	57,939	10,032
Accrued Expenses	130,345	150,668	20,323
Accrued Income Taxes	41,647	42,206	559
Deposits Received from	16,883	16,996	113
Employees	·	·	
Accrued Warranty Provision	16,133	18,962	2,829
Others	20,761	16,799	(3,962)
Long-term Liabilities	402,972	398,854	(4,118)
Bonds Payable	20,000	39,988	19,988
Long-term Debt	221,076	227,664	6,588
Deferred Tax Liabilities	72,627	40,312	(32,315)
Allowance for Employees Retirement Benefits	86,978	88,251	1,273
Long-term Amount in			(
Arrears	1,052	214	(838)
Consolidation Adjustments	121	452	331
Others	1,116	1,970	854
Total Liabilities	1,082,042	1,103,134	21,092
[Net Assets]			
Shareholders' Equity	602,382	662,106	59,724
Common Stock	45,049	45,049	_
Capital Surplus	57,891	58,825	934
Retained Earnings	501,009	578,969	77,960
Less:Treasury Stock, at Cost	(1,567)	(20,738)	(19,171)
Evaluation and	156,361	105,016	(51,345)
Conversion Difference Net Unrealized Gain on	·	·	
Available-for-sale Securities	145,136	88,130	(57,006)
Profit & Loss of Deferral Hedge Accounting	(667)	(1,184)	(517)
Foreign Currency	11,892	18,071	6,179
Translation Adjustments	·	ŕ	·
Subscription Warrant	167	601	434
Minority Interest	196,941	226,867	29,926
Total Net Assets	955,853	994,592	38,739
Total Liabilities and Net Assets	2,037,896	2,097,727	59,831
and Net Assets		· · ·	



Consolidated Statements of Income

(in Million Yen)

	FY2007	FY2008	(in Million Yen)
	(Apr.2006 through Mar.2007)	(Apr.2007 through Mar.2008)	Variance
Net Sales	2,378,611	2,700,405	321,794
Cost of Sales	2,060,667	2,315,204	254,537
Gross Profit	317,944	385,201	67,257
Selling, General & Administrative Expenses	186,909	204,716	17,807
Operating Income	131,034	180,484	49,450
Non-Operating Income	21,703	27,415	5,712
Interest & Dividend Income	4,735	5,975	1,240
Investment Profit on Equity Method	6,302	8,730	2,428
Other Income	10,664	12,709	2,045
Non-Operating Expenses	18,450	21,591	3,141
Interest Expense	3,546	3,801	255
Other Expenses	14,903	17,790	2,887
Ordinary Income	134,287	186,309	52,022
Income Before Income Taxes and Minority Interest	134,287	186,309	52,022
Income Taxes-current	51,765	67,776	16,011
Income Taxes-deferred	(6,989)	(10,078)	(3,089)
Minority Interest in Net Income	22,622	36,956	14,334
Net Income	66,889	91,654	24,765

Note: Depreciation and amortization 145,276 167,482 22,206



Balance as of March 31, 2007

Consolidated Statements of Changes in Shareholders' Equity

45,049

57,891

501,009

FY2007 (April 1, 2006 through March 31, 2007) (in Million Yen) Shareholders' Equity **Evaluation and Conversion Difference** Total Net Unrealize Profit & Los Minority Subscriptio Capital Net Common Retained Currency Treasury of Deferral Gain on Interest Sub Total Sub Total Surplus Earnings Stock, at Cost Available-for Hedge Translation Adjustments Assets ale Securitie 123,720 851.064 Balance as of March 31, 2006 45,049 63,262 445,241 1,820 551,732 3,427 127,148 172,183 Increase(Decrease) in FY2007 Dividends Paid 9,958 9,958 9,958 Bonus of Directors and Corporate Auditors 1,162 1,162 1,162 66,889 66,889 66,889 Net Income Change according to internal dealings of (6,057 445 6,503 1,809 8,312 common stock for treasury Purchase of Treasury Stock 18 18 18 717Disposal of Treasury Stock 686 1,403 1,403 Net Change of items other than 21,415 667 8,464 29,212 167 26,568 55,948 Shareholders' Equity 5,371 55,768 253 667 29,212 104,788 Total Changes in the Term 50,649 21,415 8,464 167 24,758

(in Million Yen) FY2008 (April 1, 2007 through March 31, 2008)

602,382

145,136

11,892

667

156,361

167

196,941

955,853

1,567

		Shareholders' Equity			Evaluation and Conversion Difference							
	Common Stock	Capital Surplus	Retained Earnings	Less: Treasury Stock, at Cost	Sub Total	Net Unrealized Gain on Available-for- sale Securities	of Deferral	Foreign Currency Translation Adjustments	Sub Total	Subscription Warrant		Total Net Assets
Balance as of March 31, 2007	45,049	57,891	501,009	(1,567)	602,382	145,136	(667)	11,892	156,361	167	196,941	955,853
Increase(Decrease) in FY2008												
Dividends Paid			(13,693))	(13,693)							(13,693)
Net Income			91,654		91,654							91,654
Purchase of Treasury Stock				(19,436)	(19,436)							(19,436)
Disposal of Treasury Stock		934		265	1,199							1,199
Net Change of items other than Shareholders' Equity						(57,006)	(517)	6,179	(51,344)	434	29,925	(20,984)
Total Changes in the Term	_	934	77,960	(19,170)	59,723	(57,006)	(517)	6,179	(51,344)	434	29,925	38,739
Balance as of March 31, 2008	45,049	58,825	578,969	(20,738)	662.106	88,130	(1.184)	18,071	105.016	601	226.867	994.592

(Shares) Note: Type and number of treasury stock

Type of shares	Number as of Mar. 31, 2007	Increase	Decrease	Number as of Mar. 31, 2008
Common stock	9,730,145	4,254,307	753,173	13,231,279

Reason for changes Purchase for corporate resolution 4,244,500 shares Request for purchase of less-than-one-unit shares 9,807

752,800 shares (Decrease) Exercise of stock option

Request for additional sales of less-than-one-unit shares 373



Consolidated Statements of Cash Flows

(in Million Yen) FY2008 FY2007 Variance (Apr. 2007 through (Apr. 2006 through Mar. 2007) Mar. 2008) I Cash flows from operating activities Income before income taxes and minority interest 134,287 186,309 52,022 Depreciation and amortization 145,276 167,482 22,206 Increase(Decrease) in allowance for retirement benefits 2,186 1,259 927) 4,735) Interest and dividend income 5,975) 1,240) Interest expenses 3,546 3,801 255 Return on investment by equity method 6,302) 8,730) 2,428) Loss on disposal of property, plant and equipment 5,687 2.019) 3,668 20,736) (Increase)Decrease in trade notes and accounts receivable 8,260) 12,476 14,423) (Increase)Decrease in inventories 6,494) 7,929 Increase(Decrease) in trade notes and accounts payable 26,186 14,104 12,082) Others 769 17,664 18,433 270,202 364,829 94,627 Subtotal Interest and dividend income received 5,753 8,025 2,272 Interest paid 2,814) 3,993) 1,179) Income taxes paid 44,738 69,613) 24,875) Net cash provided by operating activities 228,402 299,247 70,845 II Cash flows from investing activities (Increase)Decrease in term deposit and short-term investments 6,575) 503) 6,072 224,433) 204,845) Payments for purchase of property, plant and equipment 19,588 Proceeds from sales of property, plant and equipment 7,850 6,901 949) Payments for purchase of investments in securities 11,708) 14,100) 2,392) (Payments for acquisition of subsidiaries' stock 2,085) 1,395) 690 resulting in change in scope of consolidation Proceeds from sales of investments in securities 801) 1,396 595 Proceeds upon maturity of security investments 5,496 5,779 283 Repayments for loans made (1,399) 972) 427 Proceeds from collections of loans 938 1,092 154 Others 6,092) 10,395) 4,303) (236,614) Net cash used in investing activities 217,844) 18,770 III Cash flows from financing activities Increase(Decrease) in commercial paper and (5,299) 9,784) (4,485) short-term borrowings 50,209 28,000 22,209) Proceeds from long-term debt Repayments of long-term debt 18,995) 5,408 13,587) Proceeds from issuance of bonds payable 19,988 19,988 650) Repayments of bonds payable 15,000) 14,350) Contributions from minority shareholders 52 644 592 Cash dividends paid 9,952 13,687 3,735) Cash dividends paid for minority shareholders 3,663 6,793) 3,130) Payments for purchase of treasury stock 33) 19,436) 19,403) Proceeds from disposal of treasury stock 1,695 1,973 278 Net cash provided by (used in) financing activities 13,361 27,682 41,043) IV Translation adjustment of cash and cash equivalents 2,729) 2,946 217 V Net increase in cash and cash equivalents 8.094 53,937 45.843 VI Cash and cash equivalents at the beginning of the year 128,212 136,307 8,095 VII Cash and cash equivalents at the end of the year 136,307 53,938 190,245 Note: Reconciliation between Cash & Cash Equivalents and accounts on the consolidated balance sheet Cash and Cash Equivalents 98,628 102,293 3,665 Marketable Securities 38,622 95,636 57,014 Other Current Assets 49,974 65,543 15,569 Subtotal 187,225 263,473 76,248 Saving accounts over three months 4,986) 7,435) 2,449) Short-term investments of over three months until due date 10,666 18,208) 7,542)

35,265

136,307

47,584

190,245

12,319)

Other current assets beside Cash & Cash Equivalents

Cash and Cash Equivalents



Basis of Consolidated Financial Statements

1. Consolidation Scope

Consolidated Subsidiaries

All subsidiaries are included in the consolidation

Number of consolidated subsidiaries: 148 companies

② Unconsolidated Subsidiaries

None

2. Companies Accounted for by the Equity Method

① Affiliates Accounted for under the Equity method

Number of affiliates: 11 affiliates

② Subsidiaries Accounted for under the Equity method

None

3. Accounting standard

(Fixed assets depreciation method)

Fixed asset depresiation has been computed by the declining balance method, intangeble asset amortization has been computed by straight-line method.

Appropriate provision for additional depreciation to certain assets has been made to reflect the use of machinery, tools, and fixture acquired before March 31st 2007 in excess of normal depreciation schedules.

Intra-company developed software has been amortized by the straight-line method based on the usefulness period (five years) policy determined by the company.

Other disclosure are omitted due to the fact that there were no significant alternation from the Consolidated Financial Report issued on June 22^{nd} , 2007.

Changes in the Basis of Consolidated Financial Statements

(Change in fixed assets depeciation)

In accordance with the change mandated under the income tax law Aisin and its Japanese subsidiaries have adopted the amended calculation method for all fixed assets acquired after April 1st, 2007.

For fixed assets acquired before March 31st, 2007 the past method for depreciation will be used until the allowable limit for depreciation (95% of acquired cost). Then the remaining cost will be depreciated evenly over five years starting from the following business year.

Effective from the financial year ending March $31^{\rm st}$ 2008, the depreciation method for assets acquired before March $31^{\rm st}$ 2007 will be altered from appropriate provision to memorandum value for additional depreciation.

(Accounting standard for Financial Instruments)

Effective from the financial year ending March 31st 2008, Aisin and its Japanese subsidiaries have adopted new accounting standards based on "Accounting standard for Financial Instruments" (Accounting Standards Board of Japan; ASBJ Statement No. 10 last updated on June 15th 2007) and "Implementation guidance on Financial Instruments" (Accounting Standards Board of Japan; ASBJ Guidance No. 14 last updated on July 4th 2007).

Effective from the financial year ending March $31^{\rm st}$ 2008, certificate of deposit has been shifted from cash and cash equivalents to securities.



Notice concerning consolidated finalcial statements

① Segment Information

[1. Industry Segments]

AISIN's main business is manufacturing and sales of automotive parts. The amount of sales and operating income in this business occupies over 90% of total sales and operating income. Therefore information of industry segments is omitted.

[2. Geographical Segments]

FY2007 (Apr. 2006 through Mar. 2007)

(in Million Yen)

i i i i i i i i i i i i i i i i i i i							111111011 1 011/
	Japan	North America	Europe	Others	Total	Consolidated Adjustment	Consoli- dated
I Sales and Operating Income							
Sales							
(1) Customers	1,668,562	373,537	174,837	161,673	2,378,611	_	2,378,611
(2) Inter-segment	314,019	9,143	6,524	8,717	338,404	(338,404)	_
Total	1,982,582	382,680	181,362	170,390	2,717,016	(338,404)	2,378,611
Operating Costs & Expenses	1,883,567	374,592	177,452	149,550	2,585,162	(337,584)	2,247,577
Operating Income	99,015	8,088	3,910	20,840	131,854	(819)	131,034
Ⅱ Assets	1,837,711	265,182	99,488	152,119	2,354,502	(316,606)	2,037,896

FY2008 (Apr. 2007 through Mar. 2008)

(in Million Yen)

	Japan	North America	Europe	Others	Total	Consolidated Adjustment	Consoli- dated
I Sales and Operating Income							
Sales (1) Customers	1,862,816	406,396	195,442	235,750	2,700,405	_	2,700,405
(2) Inter-segment	362,243	9,623	7,764	9,797	389,429	(389,429)	_
Total	2,225,060	416,019	203,206	245,548	3,089,835	(389,429)	2,700,405
Operating Costs & Expenses	2,096,070	404,997	199,195	208,159	2,908,423	(388,502)	2,519,921
Operating Income	128,989	11,021	4,010	37,389	181,411	(927)	180,484
I Assets	1,761,679	261,430	104,094	203,717	2,330,921	(233,194)	2,097,727

Note: 1. Geographical segments are determined according to geographical closeness.

2. Main countries are

North America
Europe
Others
U. S. A., Mexico
Belgium, Czech
Thailand, China



[3. Sales by Customer Location]

FY2007 (Apr. 2006 through Mar. 2007) (in Million Yen)						
	North America	Europe	Others	Total		
Overseas Sales	415, 763	205, 129	237, 637	858, 530		
Net Sales			_	2, 378, 611		
Overseas Sales Ratio to Net Sales	17. 5	8.6	10.0	36. 1		

FY2008 (Apr. 2007 through Mar. 2008)

(in Million Yen)

	North America	Europe	Others	Total
Overseas Sales	452, 841	230, 888	354, 848	1, 038, 578
Net Sales	_	_	_	2, 700, 405
Overseas Sales Ratio to Net Sales	16.8 %	8.6 %	13. 1 %	38. 5 %

Note: 1. Geographical segments are determined according to geographical closeness.

2. Main countries are

• North America : U.S.A., Canada • Europe : Others : Germany, Sweden

Thailand, China, South Korea



② Amounts per share

	FY2007	FY2008
	$(2006. 4. 1 \sim 2007. 3. 31)$	$(2007. 4.1 \sim 2008. 3.31)$
② Net assets excluding share subscription warrant and minority interest per share (Yen)	2, 662. 78	2, 725. 67
(2) Earnings Per Share (Yen)	233. 03	322. 50
(3) Fully Diluted Earnings Per Share (Yen)	232. 71	322. 15

Note: Bases for calculation

1. Net assets excluding share subscription warrant and minority interest per share

	FY2007	FY2008
	$(2006. 4.1 \sim 2007. 3.31)$	$(2007. 4.1 \sim 2008. 3.31)$
Total Net Assets (in Million Yen)	955, 853	994, 592
Amounts deducted from Total Net Assets (in Million Yen)	197, 109	227, 469
Subscription Warrant	(167)	(601)
Minority Interests	(196, 941)	(226, 867)
Total Net Assets related to common stock (in Million Yen)	758, 743	767, 123
Number of common stocks used to determine Equity Per Share (thousand shares)	284, 944	281, 443

2. Earnings Per Share and Fully Diluted Earnings Per Share

	FY2007	FY2008
	$(2006. 4. 1 \sim 2007. 3. 31)$	$(2007. 4.1 \sim 2008. 3.31)$
Earnings Per Share		
Net Income	66, 889	91,654
Amount not reverted to the common stockholders (in Million Yen)		_
Net Income related to common stock (in Million Yen)	66, 889	91, 654
Number of Average Common Stocks (thousand shares)	287, 038	284, 197
Fully Diluted Earnings Per Share		
Adjustment in Net Income (in Million Yen)	_	_
Increase in common stocks (thousand shares)	402	314
Subscription Warrant (thousand shares)	(402)	(314)
Shares excluded from diluted earnings per share calculation		New share promissory right 6,120 ①Resolution date June 21 st , 2007 ②Type of stock Common stock ③Grant price ¥4,799 ④Exercise Period From August 1 st , 2009 to July 31 st , 2013 ⑤ One new share promissory right shall be 100 shares of common stock



Unconsolidated Balance Sheets

(Million Yen)

	FY2007	FY2008	7	7
	(As of Mar. 31, 2007)	(As of Mar. 31, 2008)	\	/ariance
[Assets]				
Current Assets	341,769	398,631		56,862
Cash and Cash Equivalents	25,425	16,800	(8,625)
Trade Notes	2,432	2,506		74
Accounts Receivable	150,368	162,847		12,479
Marketable Securities	28,734	90,097		61,363
Product	5,745	6,620		875
Raw material	834	623	(211
Goods in process	11,415	11,542		127
Storing goods	3,293	3,759		466
Prepaid Expenses	560	514	(46)
Deferred Tax Assets	15,140	17,941		2,801
Secured Income Receivable	6,367	6,810		443
Short-term Loans	91,263	77,694	(13,569)
Others	435	1,115		680
Less: Allowance for Doubtful Accounts	(248)	(242)		6
Fixed Assets	727,287	656,531	(70,756)
Tangible Assets	182,260	193,448		11,188
Buildings	53,587	55,142		1,555
Structures	13,291	12,968	(323)
Machinery & Equipment	63,896	72,053		8,157
Vehicles	1,018	1,135		117
Tools, Furniture & Fixtures	11,609	9,983	(1,626)
Land	27,187	30,016		2,829
Construction in Progress	11,671	12,147		476
Intangible Assets	3,978	7,870		3,892
Good will	_	3,993		3,993
Software	3,869	3,774	(95)
Others	108	101	(7)
Investments & Other Assets	541,048	455,212	(85,836)
Investments in Securities	98,409	72,621	(25,788)
Investments in stock of subsidiaries and affiliates	327,254	268,553	(58,701)
Contribution	996	958	(38)
Contribution for Associated Companies	22,305	22,699		394
Long-term Loans	84,759	82,335	(2,424)
Long-term Prepaid Expenses	6,363	7,069		706
Others	1,096	1,108		12
Less: Allowance for Doubtful	(137)	(135)		2
Total Assets	1,069,056	1,055,163	(13,893)
Note: 1. Accumulated depreciation	352,645	372,456		19,811

Note: 1. Accumulated depreciation 352,645 372,456
2. Guarantees on Liability 382 384



(Million Yen)

	DV 2000F	EX 70000	(Million Yen)
	FY2007	FY2008	V	ariance
	(As of Mar. 31, 2007)	(As of Mar. 31, 2008)		
[Liabilities]				
Current Liabilities	279,883	316,010	,	36,127
Trade Notes	2,852	1,914	(938) 13,305
Accounts Payable Short-term Borrowings	108,663	121,968 10,000		10,000
Current Portion of Bonds		10,000		
Payable	15,000	_	(15,000)
Amount in Arrears	19,638	17,046	(2,592)
Accrued Expenses	46,589	52,723		6,134
Accrued Income Taxes	9,952	8,688	(1,264)
Deposits Received	61,778	87,005		25,227
Deposits Received from	7,351	7,372		21
Employees	·	·		
Accrued Warranty Provision	6,876	8,443	,	1,567
Others	1,180	845	(335)
Long-term Liabilities Bonds Payable	347,577 20,000	348,022 39,988		445 19,988
Long-term Debt	20,000	224,000		19,988
Deferred Tax Liabilities	73,156	34,862	(38,294)
Allowance for Employees	·	·	,	
Retirement Benefits	38,003	37,201	(802)
Long-term Amount in	451		,	451
Arrears	451	_	(451)
Others	1,966	11,970		10,004
Total Liabilities	627,461	664,033		36,572
[Net Assets]				
Shareholders' Equity	301,868	305,379		3,511
Common Stock	45,049	45,049		_
Capital Surplus	63,139	62,926	(212)
Capital Reserve	62,926	62,926		
Other Capital Reserves	212	_	(212)
Retained Earnings	233,429	253,484		20,055
Legal Reserve	10,285	10,285		
Voluntary reserve	223,144	243,199		20,055
Reserve for Special	506	371	(135)
Depreciation		3.1	`	100 /
Fixed Assets Compression Reserve Fund	2,784	2,613	(171)
General Reserve	112,500	112,500		
Unappropriated Retained		·		
Earnings	107,353	127,714		20,361
Less:Treasury Stock, at Cost	(39,749)	56,081	(16,332)
Evaluation and	139,558	85,148	(54,410)
Conversion Difference	100,000	00,170	`	01,110 /
Net Unrealized Gain on	140,229	86,333	(53,896)
Available–for–sale Securities Profit & Loss of Deferral		·		
Hedge Accounting	(671)	1,184	(513)
Subscription Warrant	167	601		434
Total Net Assets	441,595	391,129	(50,466)
Total Liabilities	1,069,056	1,055,163	(13,893)
and Net Assets	1,000,000	1,000,100		10,000 /



Unconsolidated Statements of Income

(Million Yen)

	FY2007	FY2008	(Willifoli Tell)
	(Apr.2006 through Mar.2007)	(Apr.2007 through Mar.2008)	Variance
Net Sales	786,966	878,996	92,030
Cost of Sales	696,831	781,384	84,553
Gross Profit	90,134	97,612	7,478
Selling, General & Administrative Expenses	61,596	62,033	437
Operating Income	28,538	35,579	7,041
Non-Operating Income	16,622	23,305	6,683
Interest & Dividend Income	13,537	21,279	7,742
Other Income	3,085	2,026	(1,059)
Non-Operating Expenses	8,352	12,578	4,226
Interest Expense	2,613	4,052	1,439
Other Expenses	5,739	8,525	2,786
Ordinary Income	36,808	46,306	9,498
Income Before Income Taxes and Minority Interests	36,808	46,306	9,498
Income Taxes-current	12,200	15,100	2,900
Income Taxes-deferred	(2,504)	(3,461)	(957)
Net Income	27,112	34,667	7,555

Note: Depreciation and amortization 33,253 38,925 5,672



Non-Consolidated Statements of Changes in Shareholders' Equity

FY2007 (Apr. 2006 through Mar. 2007)

/-			
(M	[i]	lion	Yen

		Shareholders' Equity										
			Capital Surplus	3			Retaine	d Earnings				
							Other Reta	ained Earnings	;			
	Common Stock	Capital Reserve	Other Capital Surplus	Sub Total	Legal Reserve	Reserve for Special Depreci- ation	Reserve for Reduction of Acquisi- tion Cost of Fixed Assets	General Reserve	Unappropri- ated Retained Earnings	Sub Total	Less: Treasury Stock, at Cost	Sub Total
Balance as of Mar. 31, 2006	45,049	62,926	336	63,262	10,285	536	3,161	112,500	90,428	216,910	(790)	324,432
Increase(Decrease) in FY2007												
Increase in Reserves						353			(353)	_		_
Decrease in Reserves						(383)	(376)		760	_		_
Dividends Paid									(10,296)	(10,296)		(10,296)
Bonus of Directors and Corporate Auditors									(297)	(297)		(297)
Net Income									27,112	27,112		27,112
Purchase of Treasury Stock											(40,778)	(40,778)
Disposal of Treasury Stock			(123)	(123)							1,819	1,695
Net Change of items other than Shareholders' Equity												_
Total Changes in the Term	_	_	(123)	(123)	_	(29)	(376)	_	16,925	16,518	(38,959)	(22,564)
Balance as of Mar. 31, 2007	45,049	62,926	212	63,139	10,285	506	2,784	112,500	107,353	233,429	(39,749)	301,868

	Evaluation a	nd Conversion	Defference			
	Net Unrealized Gain on Available-for- sale Securities	Profit & Loss of Deferral Hedge Accounting	Sub Total	Subscripition Warrant	Total Net Assets	
Balance as of Mar. 31, 2006	121,415	_	121,415	_	445,848	
Increase(Decrease) in FY2007						
Increase in Reserves					_	
Decrease in Reserves					_	
Dividends Paid					(10,296)	
Bonus of Directors and Corporate Auditors					(297)	
Net Income					27,112	
Purchase of Treasury Stock					(40,778)	
Disposal of Treasury Stock					1,695	
Net Change of items other than Shareholders' Equity	18,813	(671)	18,142	167	18,310	
Total Changes in the Term	18,813	(671)	18,142	167	(4,253)	
Balance as of Mar. 31, 2007	140,229	(671)	139,558	167	441,595	



FY2008 (Apr. 2007 through Mar. 2008)

(Million Yen)

		Shareholders' Equity										
			Capital Surplus	3		Retained Earnings						
			1			Other Retained Earnings						
	Common Stock Capital Reserve	Capital Reserve	Other Capital Surplus	Sub Total	Legal Reserve	Reserve for Special Depreci- ation	Reserve for Reduction of Acquisi- tion Cost of Fixed Assets	General Reserve	Unappropri- ated Retained Earnings	Sub Total	Less: Treasury Stock, at Cost	Sub Total
Balance as of Mar. 31, 2007	45,049	62,926	212	63,139	10,285	506	2,784	112,500	107,353	233,429	(39,749)	301,868
Increase(Decrease) in FY2008												
Increase in Reserves						51			(51)	_		_
Decrease in Reserves						(186)	(170)		357	_		_
Dividends Paid									(13,693)	(13,693)		(13,693)
Net Income									34,667	34,667		34,667
Purchase of Treasury Stock											(19,436)	(19,436)
Disposal of Treasury Stock			(212)	(212)					(918)	(918)	3,103	1,973
Net Change of items other than Shareholders' Equity												
Total Changes in the Term	_		(212)	(212)	_	(135)	(170)	_	20,360	20,055	(16,332)	3,510
Balance as of Mar. 31, 2008	45,049	62,926	_	62,926	10,285	371	2,613	112,500	127,714	253,484	(56,081)	305,379

	Evaluation a	nd Conversion	Defference		
	Net Unrealized Gain on Available-for- sale Securities	Profit & Loss of Deferral Hedge Accounting	Sub Total	Subscripition Warrant	Total Net Assets
Balance as of Mar. 31, 2007	140,229	(671)	139,558	167	441,595
Increase(Decrease) in FY2008 Half year					
Increase in Reserves					1
Decrease in Reserves					_
Dividends Paid					(13,693)
Net Income					34,667
Purchase of Treasury Stock					(19,436)
Disposal of Treasury Stock					1,973
Net Change of items other than Shareholders' Equity	(53,896)	(513)	(54,410)	434	(53,975)
Total Changes in the Term	(53,896)	(513)	(54,410)	434	(50,465)
Balance as of Mar. 31, 2008	86,333	(1,184)	85,148	601	391,129

Note $\,:\,$ Type and number of treasury stock

(Shares)

Type of shares	Number as of Mar. 31, 2007	Increase	Decrease	Number as of Mar. 31, 2007	
Common Stock	9,696,477	4,254,307	753,173	13,197,611	

 ${\it Reason for changes} \qquad {\it (Increase)} \quad {\it Purchase of stock approved by the Board of Directors}$

Purchase of stock less than unit

(Decrease) Exercised new share subscription rights Sales of stock less than unit

9,807 752,800 shares 373

4,244,500 shares