

**For the Fiscal year Ended March 31, 2027 2nd Quarter
(April 1, 2026 to September 30, 2026)**

Financial Results

October 29, 2026

AISIN CORPORATION

Overview of FYE2027 2nd Quarter Financial Results

FYE2027 2Q Results

Revenue increased compared to the same period of the previous fiscal year, despite decreases in customers' vehicle production volumes and sales volumes of powertrain units, due to the positive impact of a weaker yen and other factors.

Operating profit decreased compared to the same period of the previous fiscal year, despite the positive impact of a weaker yen and additional rationalization and cost reductions in response to changes in the automotive market, due to soaring material prices resulting from the situation in the Middle East and expenses for extraordinary factors such as the Kumamoto earthquake.

FYE2027 Forecast

We have revised the full-year forecast for operating profit and profit for the period* announced in April to reflect lower sales volumes of powertrain units, changes in the external environment resulting from the situation in the Middle East, and costs associated with extraordinary factors.

*Profit for the Period Attributable to Owners of the Parent

Return to Shareholders

Despite the revision to the full-year forecast, the annual dividend forecast remains at 75 yen. As part of capital policies aimed at reducing the cost of capital, the company is currently implementing stock repurchases totaling up to 100 billion yen. We will continue to consider stable and continuous shareholder returns from a medium- to long-term perspective.

Consolidated Financial Results (FYE2027 2nd Quarter)

1

FYE2027 2nd Quarter Results Financial Summary

() Shows Rate to Revenue % 【 Billion JPY 】

	FYE2026 2nd Quarter Results		FYE2027 2nd Quarter Results		Change	Change Rate %
Revenue	2,472.0	-	2,653.1	-	+181.1	+7.3
Operating Profit	96.0	(3.9)	80.4	(3.0)	-15.6	-16.3
Profit before Income Taxes	106.4	(4.3)	87.9	(3.3)	-18.5	-17.4
Profit for the Period ^{*1}	69.8	(2.8)	49.6	(1.9)	-20.2	-28.9

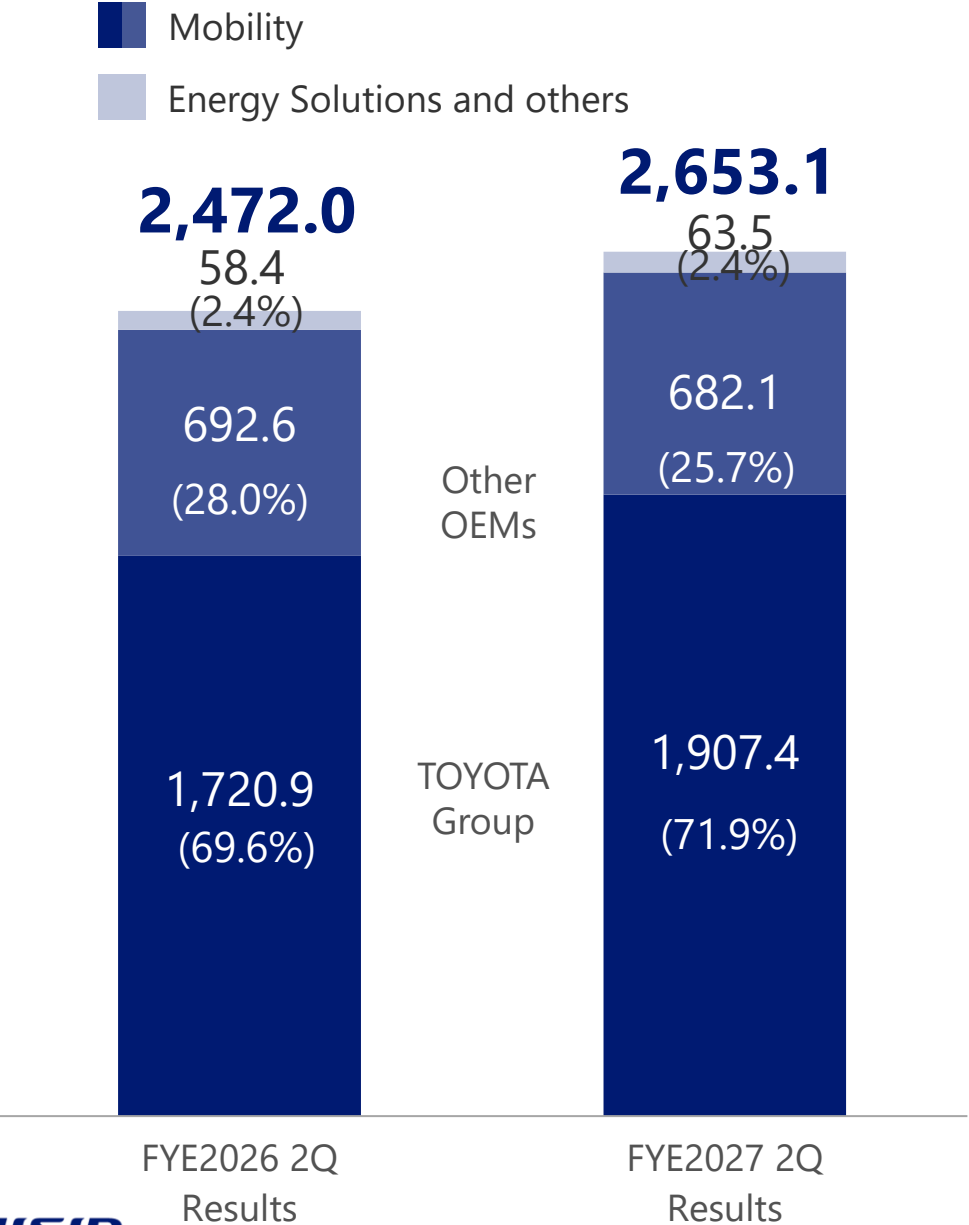
*1 : Profit for the Period Attributable to Owners of the Parent

Pre-conditions	FX Rate	USD	146	JPY	159	JPY	+13	JPY	+8.9
		CNY	20.3	JPY	23.5	JPY	+3.2	JPY	+15.8
	Toyota Production		508	10,000 unit	493	10,000 unit	-15	10,000 unit	-2.9
	Powertrain Unit Sales ^{*2}		517	10,000 unit	497	10,000 unit	-20	10,000 unit	-3.8
	(number of electrification unit ^{*3})		(120)		(168)		(+48)		(+39.5)

*2 : Total Sales of AT, CVT, HEV and eAxle *3 : Total Sales of HEV, eAxle

FYE2027 2nd Quarter Revenue by Customer

【 Billion JPY 】



Revenue by Customer (Other OEMs)				
Customer	FYE2026 2Q Results	FYE2027 2Q Results	Change	Change Rate (%)
SUZUKI	101.9	121.4	+19.5	+19.2
Stellantis	98.5	87.8	-10.7	-10.8
VW&Audi	79.7	64.2	-15.5	-19.4
HONDA	38.0	44.4	+6.4	+16.9
NISSAN	30.5	36.5	+6.0	+19.8
MITSUBISHI	38.7	36.5	-2.2	-5.8
VOLVO	43.3	30.5	-12.8	-29.5
SUBARU	20.7	23.1	+2.4	+11.7
ISUZU	21.7	23.0	+1.3	+5.8
MAZDA	9.0	21.1	+12.1	+134.1
Others	210.6	193.6	-17.0	-8.2
Total	692.6	682.1	-10.5	-1.5
(Reference) Chinese OEMs	99.0	74.4	-24.6	-24.9

FYE2027 2nd Quarter Segment Information

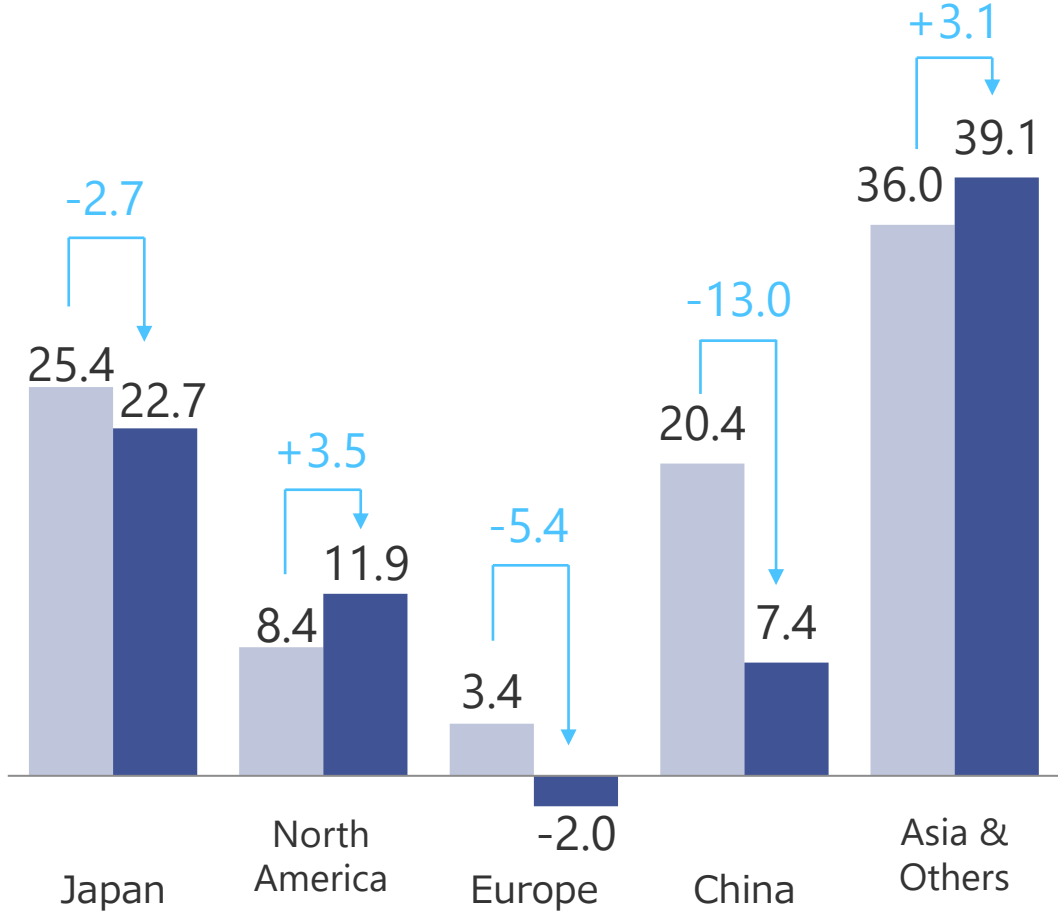
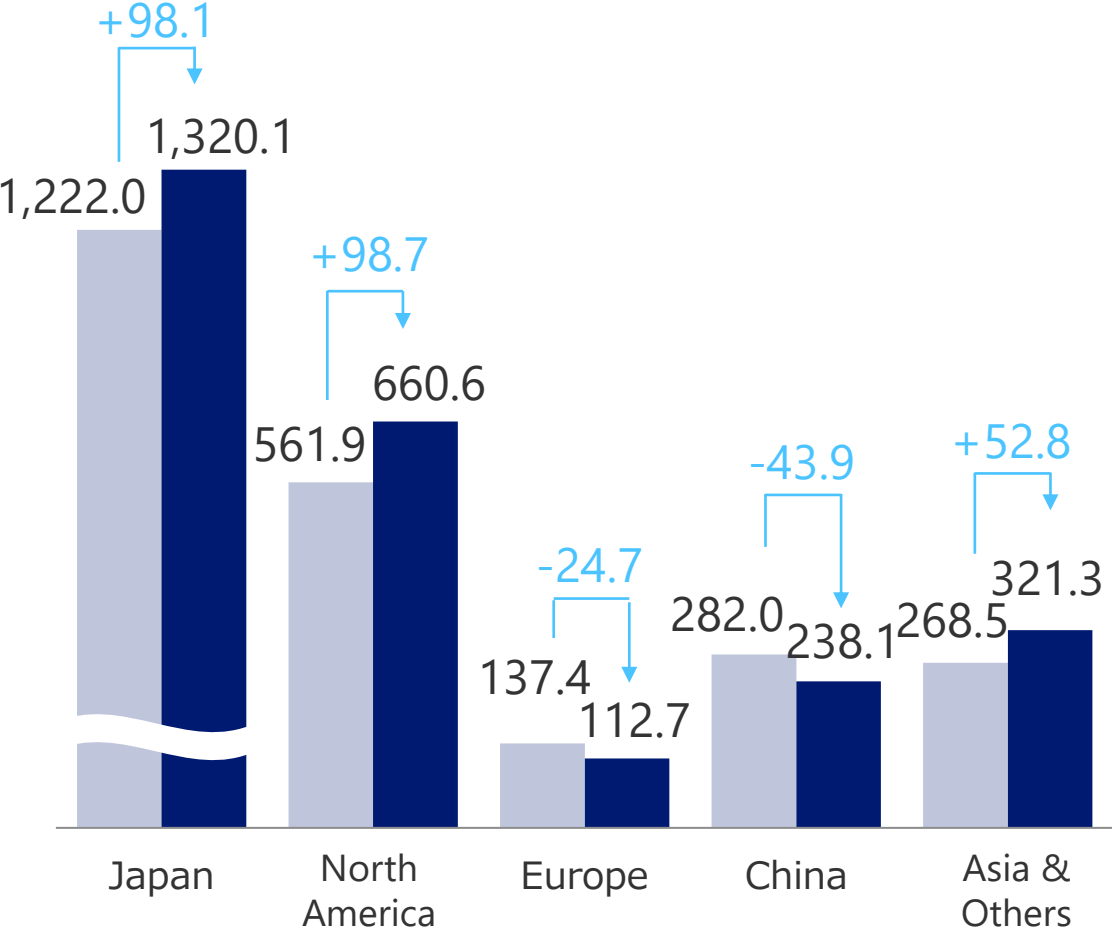
FYE2026 2nd Quarter Results

FYE2027 2nd Quarter Results

【 Billion JPY 】

Revenue (YoY+181.1)

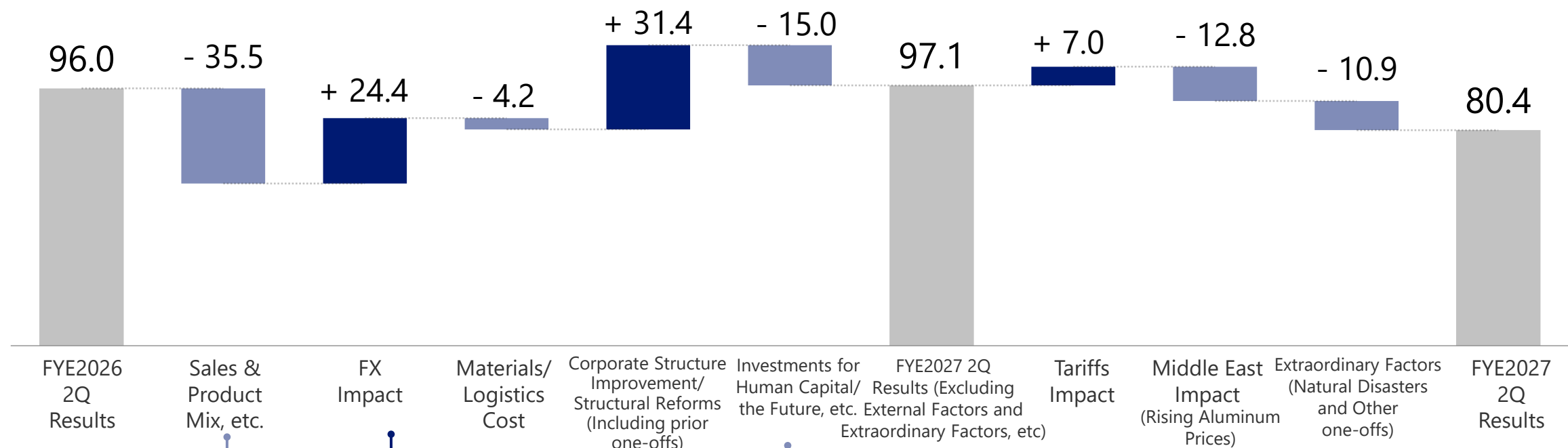
Operating Profit (YoY-15.6)



※Revenue to External Customers

FYE2027 2nd Quarter Analysis of Operating Profit

【 Billion JPY 】



Sales &Product Mix etc. Breakdown	
Sales Volume Fluctuations	- 10.5
Sales Price Variance & Product Mix	- 25.0

FX Impact Breakdown	
USD	+ 12.2
CNY	+ 6.7
EUR	+ 0.4
THB	+ 5.1

Cost Structure Improvement/Structural Reforms	
Implement further structural improvements and structural reforms to achieve a high-quality profit structure that strengthens “earning power”.	
•Logistics Reform	
•Improving Plant Productivity	
•Enhance the Digital Foundation, etc.	

Investments for Human Capital/the Future	
•Expand investments in human capital.	
•R&D investing in electrified and intelligent products.	
•Investment in preparation for production of electrified products, etc.	

Consolidated Financial Forecast (FYE2027)

2

FYE2027 Forecast Financial Summary

() Shows Rate to Revenue % 【 Billion JPY 】

	FYE 2026 Results	FYE2027 Forecast	Change	Change Rate%	FYE2027 Forecast As of Apr. 28
Revenue	5,117.7 -	5,250.0 -	+ 132.3	+ 2.6	5,250.0 -
Operating Profit	228.7 (4.5)	215.0 (4.1)	- 13.7	- 6.0	235.0 (4.5)
Profit before Income Taxes	247.9 (4.8)	225.0 (4.3)	- 22.9	- 9.3	245.0 (4.7)
Profit for the Period*1	171.6 (3.4)	135.0 (2.6)	- 36.6	- 21.4	150.0 (2.9)

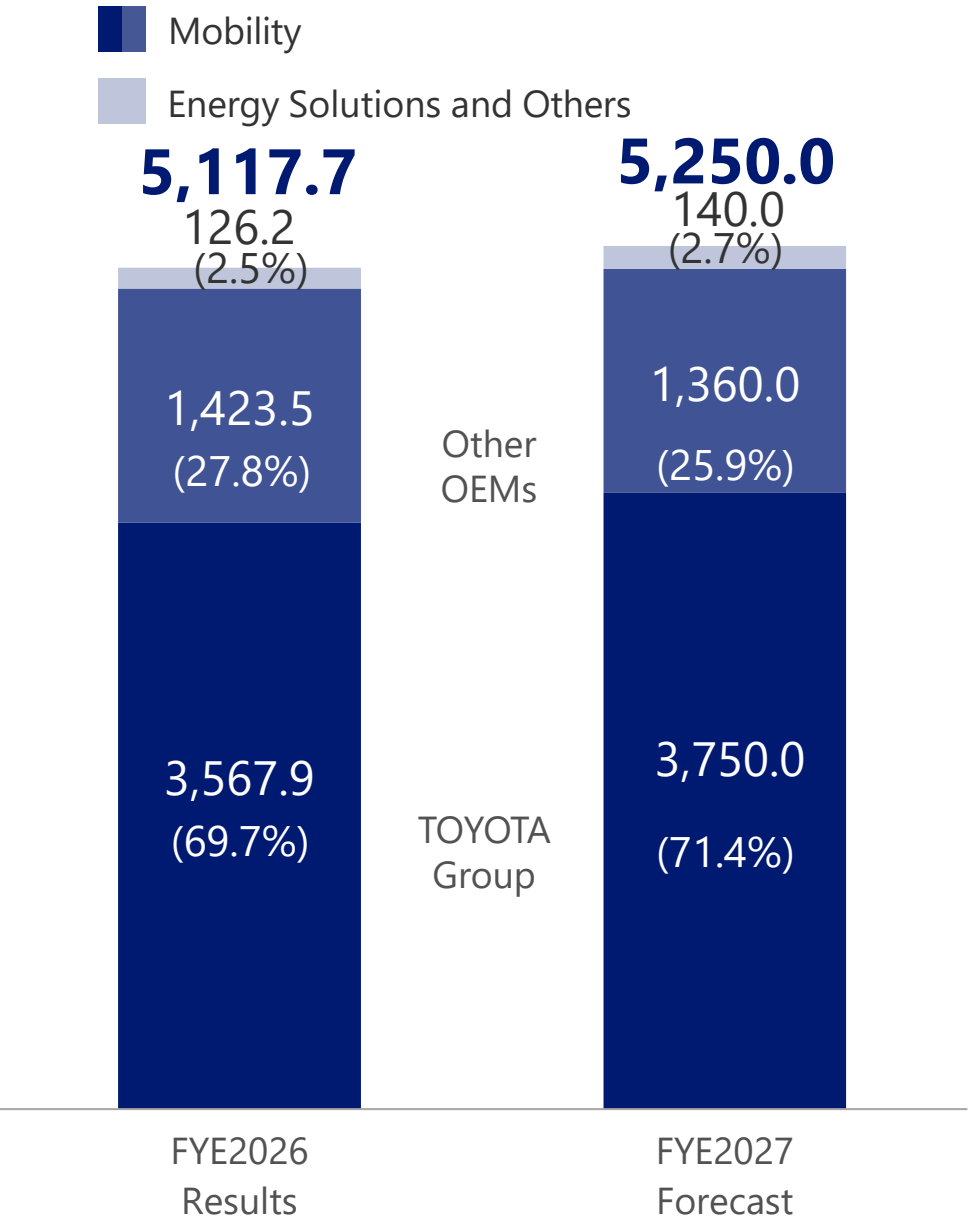
*1 : Profit for the Period Attributable to Owners of the Parent

Pre-conditions	FX Rate	USD	151 JPY	157 JPY	+ 6 JPY	+ 4.0	150 JPY
		CNY	21.2 JPY	23.3 JPY	+ 2.1 JPY	+ 9.9	21.5 JPY
	Powertrain Unit Sales*2		1,019 10,000 unit	1,010 10,000 Unit	- 9 10,000 Unit	- 0.9	1,070 10,000 unit
	(number of electrification unit*3)		(269)	(352)	(+ 83)	(+ 31.0)	(375)

*2 : Total Sales of AT, CVT, HEV and eAxe

*3 : Total Sales of HEV, eAxe

FYE2027 Revenue by Customer



【 Billion JPY 】

Revenue by Customer (Other OEMs)				
Customer	FYE2026 Results	FYE2027 Forecast	Change	Change Rate (%)
SUZUKI	234.1	240.0	+5.9	+2.5
Stellantis	191.3	183.0	-8.3	-4.4
VW & Audi	150.7	130.0	-20.7	-13.7
HONDA	84.5	80.0	-4.5	-5.4
MITSUBISHI	80.3	77.0	-3.3	-4.1
NISSAN	68.3	70.0	+1.7	+2.5
VOLVO	84.4	60.0	-24.4	-29.0
SUBARU	43.0	48.0	+5.0	+11.5
Mahindra & Mahindra	32.4	46.0	+13.6	+41.7
ISUZU	45.7	45.0	-0.7	-1.7
Others	408.8	381.0	-27.8	-6.7
Total	1,423.5	1,360.0	-63.5	-4.5
(Reference) Chinese OEMs	193.4	139.0	-54.4	-28.2

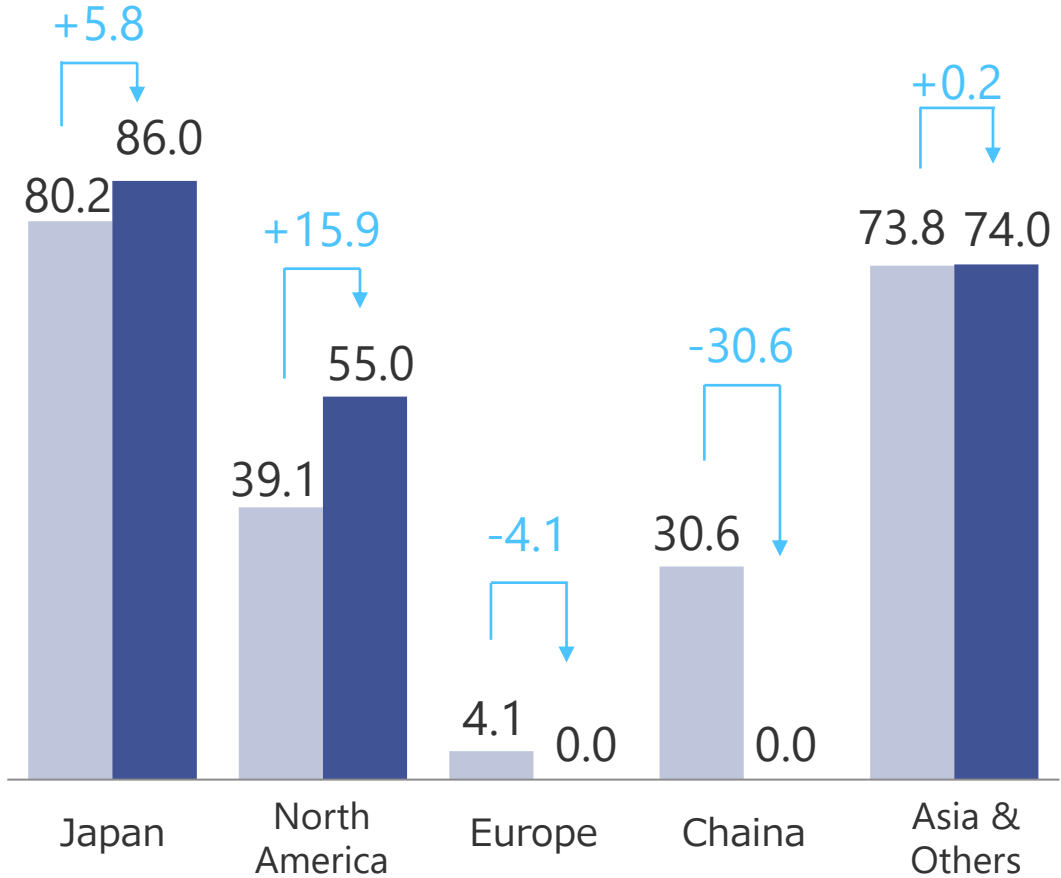
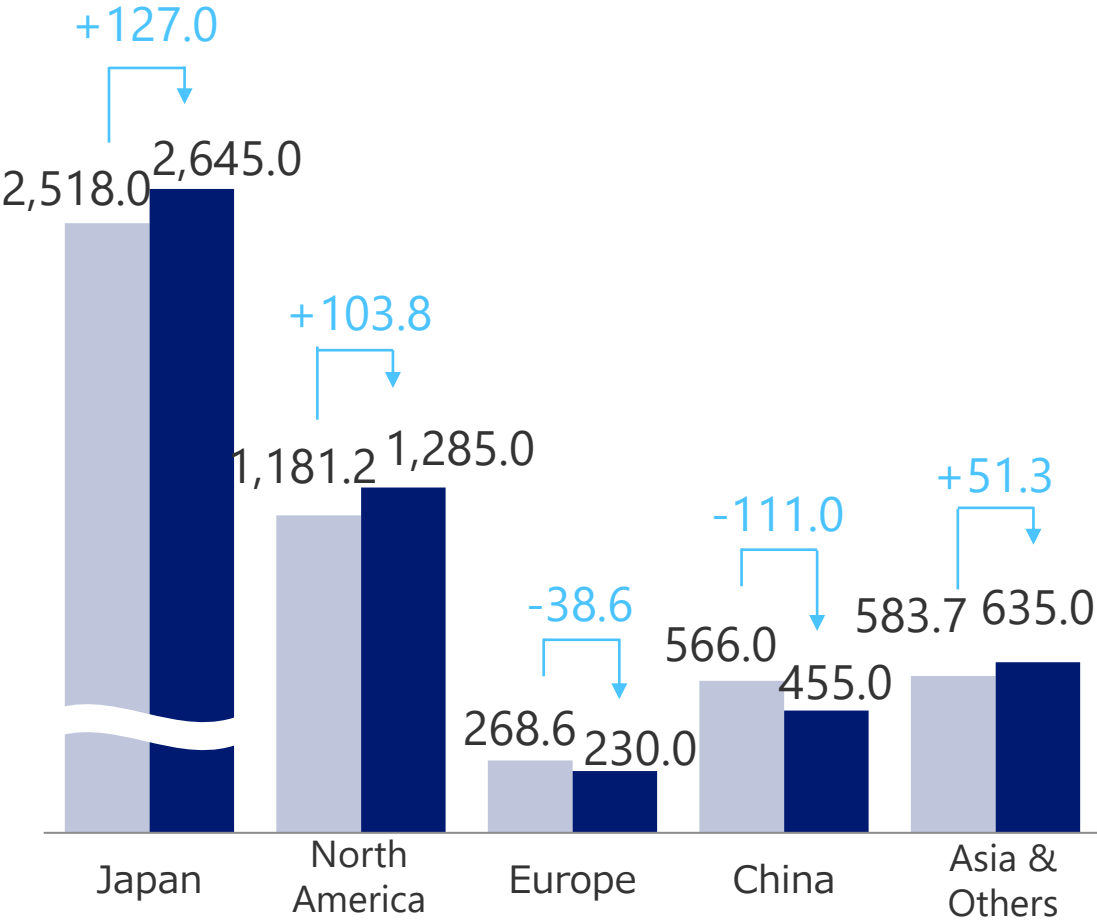
FYE2027 Segment Information

FYE 2026 Results FYE2027 Forecast

【 Billion JPY 】

Revenue (YoY+132.3)

Operating Profit (YoY-13.7)

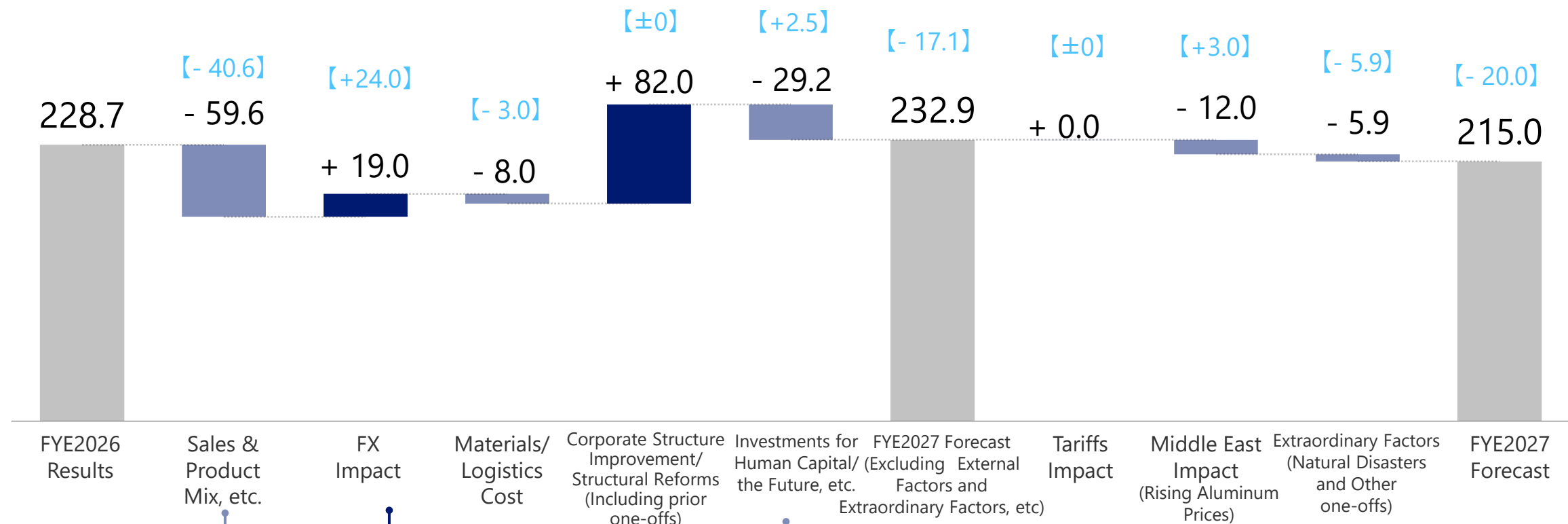


※Revenue to external customers

FYE2027 Analysis of Operating Profit

【Compared to Disclosure on Apr 28】

【 Billion JPY 】



Sales &Product Mix etc. Breakdown	
Sales Volume Fluctuations	- 11.8
Sales Price Variance & Product Mix	- 47.8

FX Impact Breakdown	
USD	+ 10.0
CNY	+ 7.7
EUR	+ 0.3
THB	+ 1.0

Cost Structure Improvement/Structural Reforms
Implement further structural improvements and structural reforms to achieve a high-quality profit structure that strengthens “earning power”.
•Logistics Reform
•Improving Plant Productivity
•Enhance the Digital Foundation, etc.

Investments for Human Capital/the Future
•Expand investments in human capital.
•R&D investing in electrified and intelligent products.
•Investment in preparation for production of electrified products, etc.

Response to the 2026 Kumamoto Earthquake

3

Response to the 2026 Kumamoto Earthquake

Preparedness and mitigation

Four measures based on lessons from the 2016 Kumamoto Earthquake helped limit damage.

Damage in 2016	Four Measures Implemented Across the AISIN Group	Results
[Equipment] • Cranes, hanging equipment, die racks: →Detachment and falling • Large equipment: →Damage caused by tilting, preventing die removal • Ancillary building equipment: →Transformers and outdoor AC units toppled →Outdoor tank anchor bolts stretched [Production] • Door check at a single production site →Damage halted all production [BCP inventory] • Stock in Aichi Prefecture: 3.0 days →Stock depletion halted supply	1. Seismic Reinforcement of Production Equipment with Extended Recovery Time • Fall prevention: crane derailment brackets, sway restraints for hanging equipment, and die fall-prevention stoppers, etc. • Anti-toppling: secure anti-vibration devices, stronger bolts, etc. 2. Review of production arrangements • Review sites producing door check assembly parts to facilitate alternative production 3. Review of BCP inventory (door check) • Add 2.0 days of stock for supply from Kyushu to Aichi Prefecture (total: 5.0 days) 4. Stronger supplier earthquake preparedness • Share the earthquake lessons booklet "Learning and Insights" • Hold BCP sessions for the Aisin suppliers association and tours of Aisin Kyushu	Aisin Kyushu: Time to Resume Normal Operations 2016 : Day 130 2026 : Day 19 Impact on Operating Profit 2016: Approx. –10 Billion JPY 2026 : –4 Billion JPY (maximum) Preparedness reduced the impact on customers' production and on operating profit

Share lessons across the Group and suppliers to strengthen business continuity

Reference: 2026 Kumamoto Earthquake Production Recovery

Recovery followed basic policy and priority order: 1. Human Life and Safety 2. Contribution to local community 3. Recovery in Production

Phase	Period	Actions and outcomes
Earthquake and impact assessment	Jul 28-29	- Jul 28, about 4:27 p.m.: earthquake centered in Kumamoto Prefecture, maximum seismic intensity 7 - Aisin Kyushu: intensity 6 upper (2016: 6 lower) - Jul 29, 2:34 p.m.: all 1,468 employees confirmed safe - Assessed damage to buildings and equipment
BCP activation, recovery and alternative production	Jul 28-Aug 3	- Set up disaster countermeasures office at headquarters and Aisin Kyushu - Advance teams deployed from day one: 80 people in total - Group support: 376 people (cumulative 2,864 person-days) - Temporarily restored ancillary building equipment and resumed production, prioritizing key parts - Started catch-up production in Aichi Prefecture
Avoiding customer shortages and resuming deliveries from all lines	Aug 5-6	- Restored all 131 lines and 618 processes - Resumed deliveries of all products
Restoring Production Capacity and Normal Operations	Aug 16-19	- Completed permanent repairs to ancillary building equipment - Secured normal production volumes and BCP inventory - Closed headquarters and Aisin Kyushu disaster countermeasures offices

Aisin Kyushu: post-earthquake

- No major damage to buildings or equipment
- No cranes fell or production equipment toppled
- Some water and air leaks in piping

Left: Indoor AC unit

- Some fasteners came loose

Right: Die rack

- No pallets fell
- Some shifted from their positions

Lessons from 2026

- 1. Human Life and Safety : Ensure safety in hot conditions** (standardize seasonal and temperature-based measures and first-aid supplies)
- 2. Contribution to local community : Assist residents and municipal staff** (assess nearby facilities’ needs and protect frontline staff from heat)
- 3. Recovery in Production : Accelerate alternative production startup** (centralize supply chain management, including subsidiaries)

Progress and Key Topics of the FYE2029 Mid-Term Business Plan

4

Progress in Expanding Sales of Electrification Unit (1/4)

Newly Developed Product Adopted by Stellantis

BluE Nexus Corporation, AISIN Corporation, and DENSO Corporation have jointly developed a new “2-Motor Hybrid Drive Module.” This product has been installed in the Stellantis New “Jeep Cherokee.”



Stellantis New “Jeep Cherokee”

- The newly adopted 2-Motor Hybrid Drive Module features a high-efficient, high-torque transaxle and optimizes the control of both the motor and the boost converter, which increases the voltage. This contributes to the exceptional off-road capability and outstanding fuel efficiency that the Jeep brand is known for.
- Furthermore, with the transaxle and motors manufactured by AISIN North Carolina Corporation and the inverter produced by DENSO Manufacturing Tennessee, Inc., this product also supports the expansion of HEVs in the North American market.

Capitalize on Growing PHEV/HEV Demand to Accelerate AISIN's Growth

Progress in Expanding Sales of Electrification Unit (2/4)

For both PHEV/HEV and eAxe*1, sales expansion to domestic and overseas OEMs, in addition to Toyota, is progressing, broadening the range of vehicle models adopting our products. Contract manufacturing for GAC Group and BMW has also been added, further diversifying the customer base of our electrification unit business.

PHEV/HEV Adoption Track Record



TOYOTA
New RAV4



TOYOTA
LAND CRUISER "250"
(North American Model)



TOYOTA
North American
Camry HEV



Stellantis
New Jeep Cherokee



MITSUBISHI
Xforce HEV



MAZDA
CX-50

eAxe Adoption Track Record



TOYOTA
New bZ4X



SUZUKI
e VITARA



ISUZU D-MAX EV
Courtesy of Isuzu Motors Limited



DAIHATSU
e-Hijet Cargo / e-Atrai



SUBARU SOLTERRA
Updated Model



TOYOTA
bZ4X

Supply of AISIN Products

Contract Manufacturing

- **Started production of PHEV hybrid units designed by GAC Group**
(The product, installed in the Trumpchi S7, is produced by GAC AISIN Automatic Transmission Co., Ltd., a joint venture between AISIN and GAC Group)

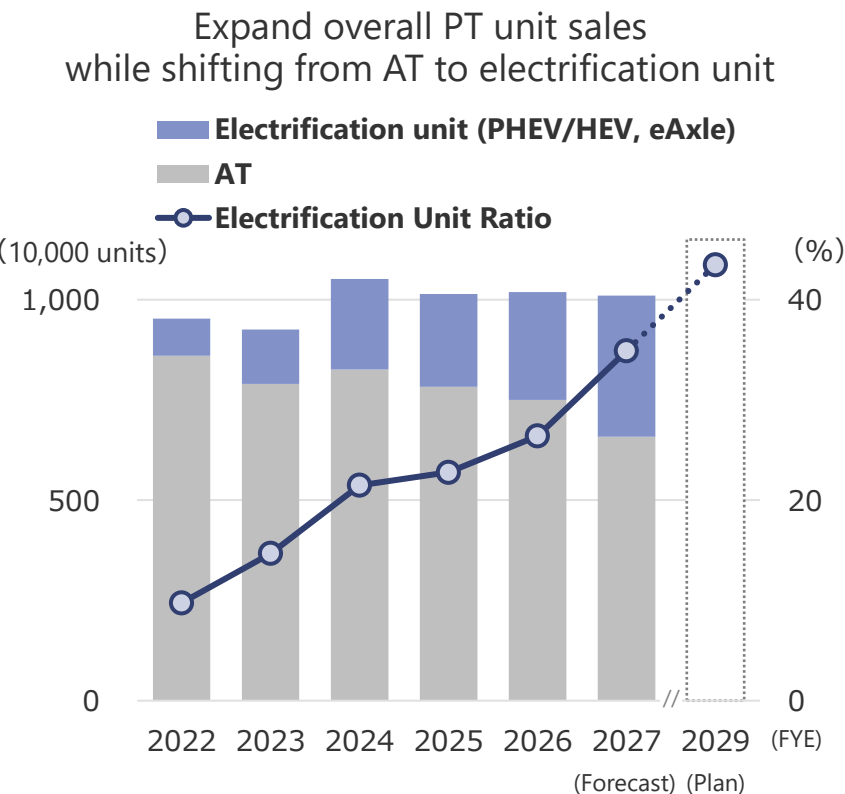
- **In July 2024, AISIN and BMW Group agreed on a production partnership for e-axe*2 designed by BMW**
(As the first step toward building a long-term strategic partnership between AISIN and BMW, production is scheduled to begin at sites in China and Europe in the latter half of the 2020s)

Leverage Our Integrated Supply Capabilities from Development to Production to Expand Business with a Diverse Range of OEMs and Strengthen Our Earnings Base

Progress in Expanding Sales of Electrification Unit (3/4)

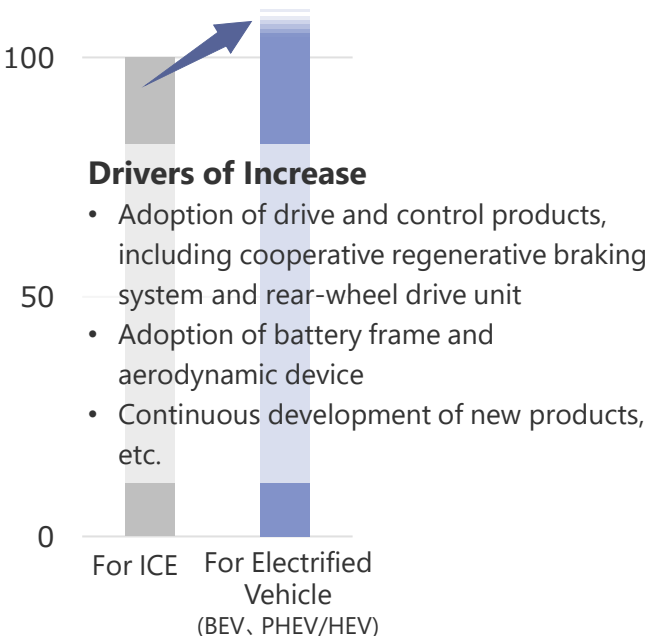
As electrification progresses, electrification unit ratio is expected to rise from about 10% in FYE2022 to over 40% by FYE2029. In addition, opportunities for the adoption of new products that improve energy and fuel efficiency are expected to expand.

PT Unit Sales Volume and Electrification Unit Ratio



Illustrative Revenue by Vehicle Type*1

Drive higher product value through electrification (driver of increase in revenue per vehicle ①)



*1 Estimated based on the adoption of AISIN products

Adoption of AISIN Products

Expand Adoption of New Products through Model Changes (driver of increase in revenue per vehicle ②)

● TOYOTA New bZ4X Touring



Revenue per Vehicle Increased by More than 15%*2 (vs. Previous SUV Model) [Powertrain Unit & Brake]

- 2nd-generation eAxle (first application)
 - Cooperative regenerative braking system
- ### [Body & Vehicle Safety Systems]
- Rocker EA, Heat Sink, DMS, Grille Shutter, PBD System, and Many Other Products

*2 Calculated using weighted-average revenue per vehicle, reflecting option take rates, etc.

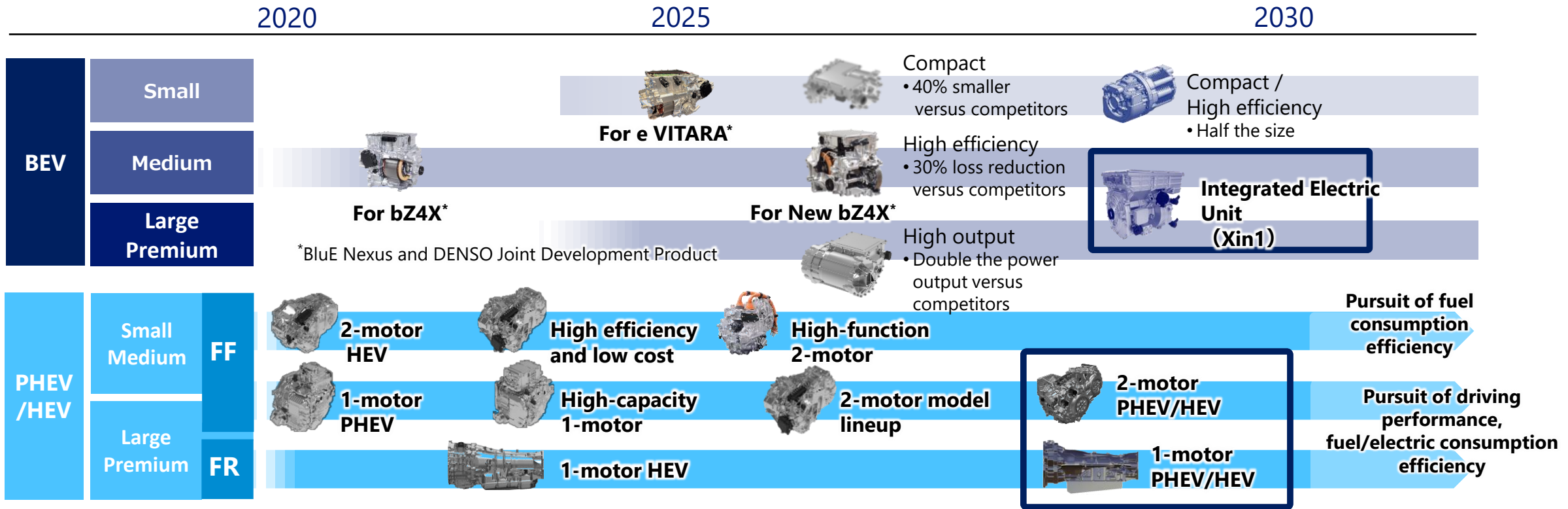
Capitalize on Electrification to Accelerate Growth through ①Higher Value-Added Products and ②Expanded Adoption of New Products

Progress in Expanding Sales of Electrification Unit (4/4)

To meet the diversifying demand for electrification, we are further expanding our lineup of electrification unit.

Developing next-generation products, including the integrated electric unit (Xin1) combining key BEV components, and new PHEV/HEV products, such as one featuring a series-split system combining the advantages of series and split systems.

Electrification Unit Roadmap



Offering a full lineup of electrification units to meet regional and customer needs

Held the “Experience the Full Value of Movement” Test Drive Event (1/2)

In September 2026, we held a “Experience the Full Value of Movement” Test Drive Event at the Toyokoro Proving Ground in Hokkaido prefecture for stock market professionals and members of the media. At this event, we presented our initiatives aimed at “creating the full value of movement” as outlined in FYE2029 Mid-Term Business Plan, as well as the progress made in the technology and product development that supports these efforts.



Vehicles exhibited at the test drive event

External Links

- **Event materials** [Presentation materials](#)
- **Event report** [A Glimpse of Tomorrow's Roads: Test-Driving AISIN's Newest Technologies](#)

※For details on the test drive event, including the technologies and products introduced that day, please refer to the report article linked above, published on our owned media platform, “AI Think.”

Technologies and Products Presented

- ① Mass-produced products that drive near-term profit growth
- ② Advanced technologies to enhance the competitiveness of existing businesses
- ③ Developing new business areas to create additional revenue opportunities

	① Mass-produced products	Advanced development Products	
		②Existing areas	③New areas
Series-parallel HEV	●		
High-capacity FWD 2-Motor HEV	●		
8th-Generation cooperative regenerative braking system	●		
AI-Powered AVS*	●		
Integrated electric unit (Xin1)		●	
Next-Generation brake system		●	
Stress-free vehicle entry systems		●	
Vehicle dynamic integrated management			●
TEKIZAI Body			●

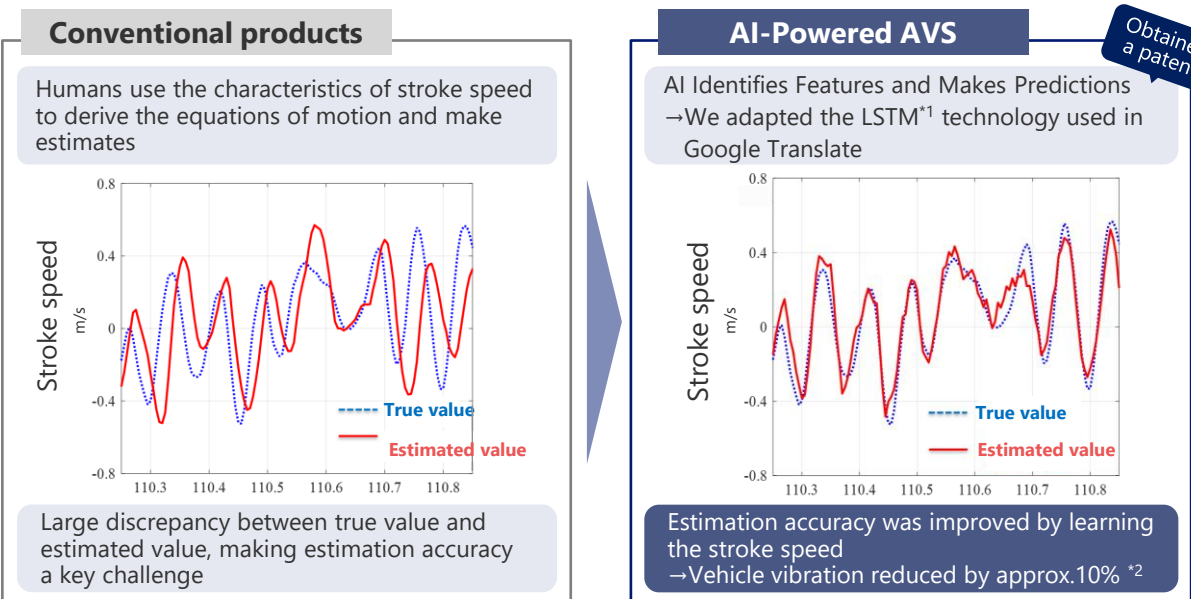
*Adaptive Variable Suspension System

Held the “Experience the Full Value of Movement” Test Drive Event (2/2)

AI-Powered AVS (Mass-Produced Products)

Enhancing ride comfort and product value through the integration of existing products and AI

- Using AI to estimate suspension stroke speed (A world first in mass-produced vehicles)
- Optimizing damper control through improved estimation accuracy to suppress vehicle



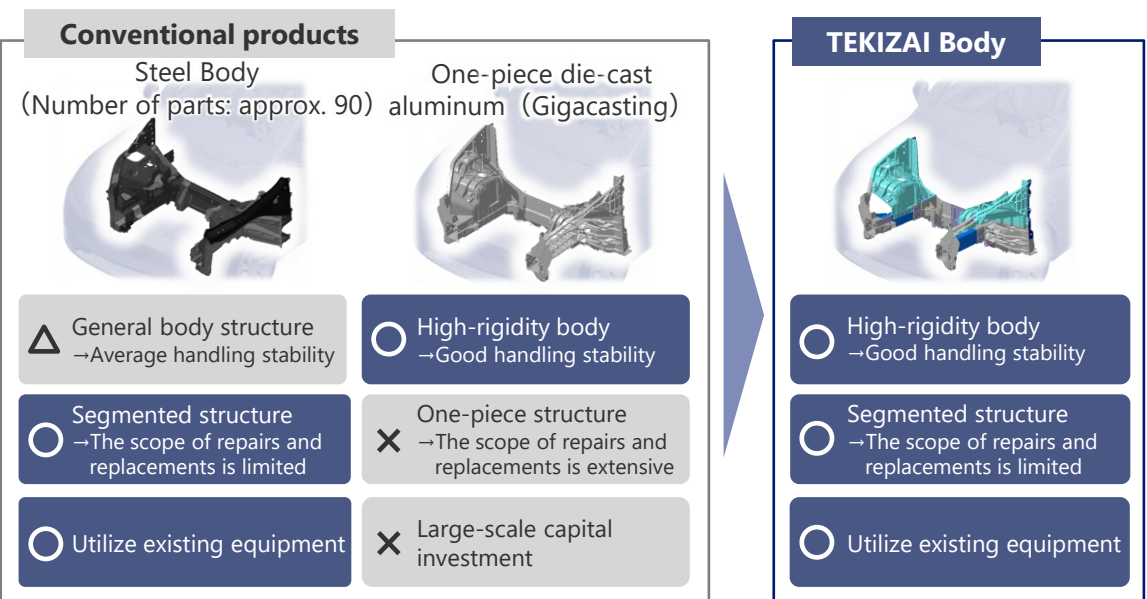
Participants' voices

Although the theoretical vibration reduction rate is 10 percent, I actually experienced even better ride comfort and improved handling stability when driving on rough roads.

TEKIZAI Body (Advanced Development Products / New areas)

Create new revenue opportunities with new products that leverage existing equipment

- Propose a vehicle body structure that does not rely on one-piece molding by utilizing aluminum die-casting and extrusion technologies
- A segmented design that uses aluminum in the right areas delivers both handling stability and repairability



Participants' voices

A practical solution that delivers performance on par with Gigacasting while ensuring repairability. We see strong potential to drive revenue growth while minimizing new investment.

Achieve sustainable profit growth and create new revenue opportunities by enhancing the profitability of existing products and exploring new business areas

Strengthening Online Sales in the Aftermarket Business

To become a Total Service Provider, we will strengthen our global e-commerce sales by expanding our product lineup and partnering with online-focused companies, thereby expanding our customer base and creating revenue opportunities.

Strengthening Online Sales in North America

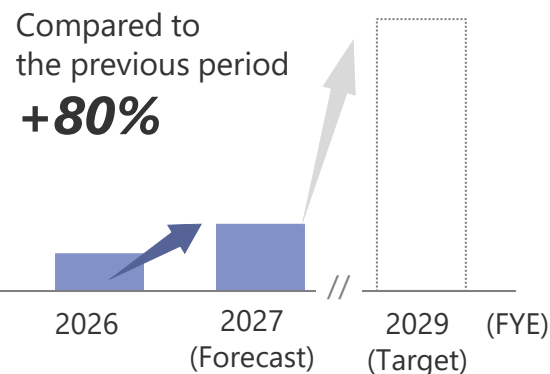
- In the North American market, where online aftermarket demand is strong, we will strengthen our online sales channels through partnerships with Amazon North America and online-focused
- Through the diversification of sales channels and the expansion of customer touchpoints, online sales via Amazon in North America are expected to increase by approximately 80% compared to the previous period



Amazon North America product page

Trends in online sales revenue in North America

Anticipating further growth toward FYE2029



Topics

Product lineup and sales channel development to support the growth of online sales

- The product lineup is steadily expanding toward the goal of 100 items by FYE2031
- We aim to promote the acquisition of new customers through our participation in AAPEX* and achieve further growth in our aftermarket business.



*One of the world's largest automotive aftermarket trade shows (Automotive Aftermarket Products Expo)

Topics

Expanding customer touchpoints through collaboration with Amazon Business (Amazon Japan)

- We plan to expand our parts supply system for wholesalers and repair shops nationwide by leveraging Amazon's logistics network
- In addition to our retail sales channels, we are expanding our B2B sales channels to strengthen our customer base.



We aim to expand our business by addressing the increasingly diverse global aftermarket needs

New Business Initiatives (Adopted NEDO Projects)

01 Perovskite Solar Cells

Adopted: Aug 2026

Green Innovation Fund Project / Development of Next-Generation Solar Cells / Next-Generation Single-Junction Solar Cell Demonstration Project

- Aiming to establish mass-production technology with stable quality for practical use
- Accelerating domestic demonstrations on transport infrastructure (airports, roads, railways) and demonstrations for overseas expansion

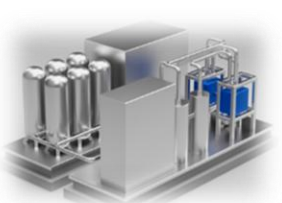


02 Hydrogen Utilization Business

Adopted: Jul 2026

Advanced Technology Development and Demonstration Project for Building a Hydrogen Society Model (Survey Phase)

- Investigating the business viability of a hydrogen production and supply model built around small-scale on-site water electrolyzers, targeting commercial-vehicle hydrogen stations in inland areas

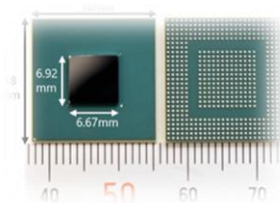


03 Spintronics Semiconductors

Adopted: Jul 2022

Technology Development for Energy-Saving AI Semiconductors and Systems

- Tohoku University and AISIN have succeeded in the world's first development of a demonstration chip for edge AI: a CMOS/spintronics hybrid AI semiconductor with large-capacity MRAM



04 Quantum Materials Development

Adopted: Aug 2026

R&D on Building an Innovative Materials Development Platform Using Quantum Technology

- Six companies* jointly integrate quantum computing and AI to build a materials development platform, demonstrated on batteries, optical and superconducting materials
- AISIN: superconducting-material verification, comparison with existing methods, and path to practical use



*TOPPAN Holdings, AISIN, Asahi Kasei, SoftBank, AGC, DIC

Leveraging government-backed projects to accelerate next-generation R&D for future growth

Notice of Publication : "Integrated Report 2026"



Integrated Report 2026

Click the image to view the relevant section

Key Point : Create value through mobility

- In response to stakeholders' question, "What is the value of mobility?", explain why Aisin pursues value creation (Why), what we aim to achieve (What), and how we will achieve it (How), focusing on where we stand today, the challenges we face, and the strategies for achieving our goals
- Rather than seeking comprehensive disclosure, focus on key themes of particular interest to capital markets and other stakeholders and closely linked to the enhancement of corporate value
- Provide detailed data and related information supporting the growth story through supplementary disclosures, including the Sustainability Data Book

CHAPTER01 Why Management Messages

CHAPTER02 What Our Vision

CHAPTER03 How Execution Strategy

CHAPTER04 Governance

Direction of transformation



Credibility of the strategy



Sources of competitive advantage



Supervisory function that raises the effectiveness of transformation



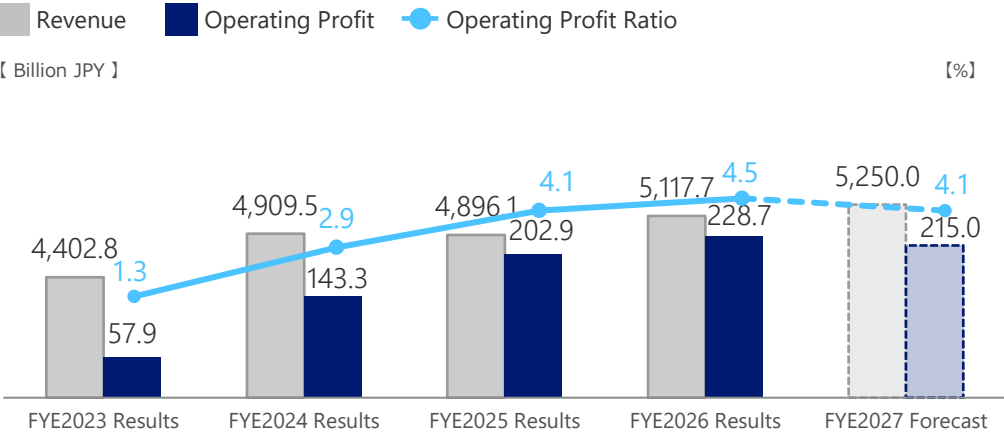
Leverage the Integrated Report to deepen dialogue and further enhance corporate value

Reference Information

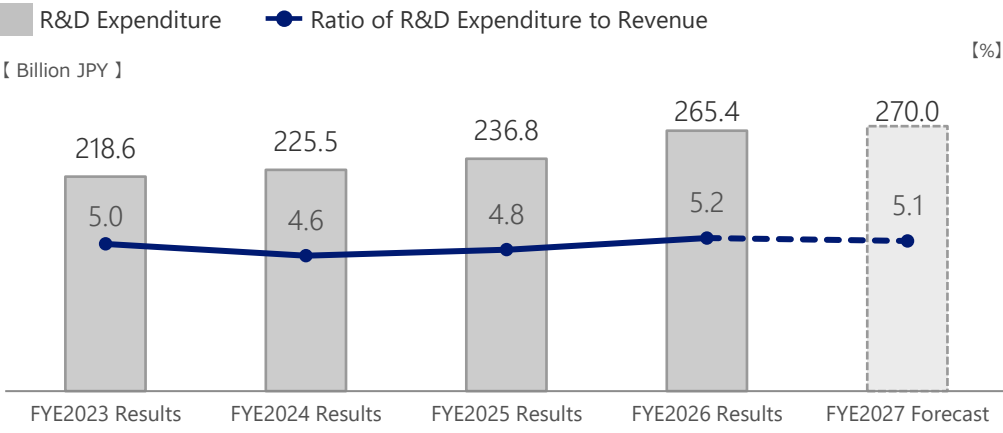
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Highlights of Financial Performance

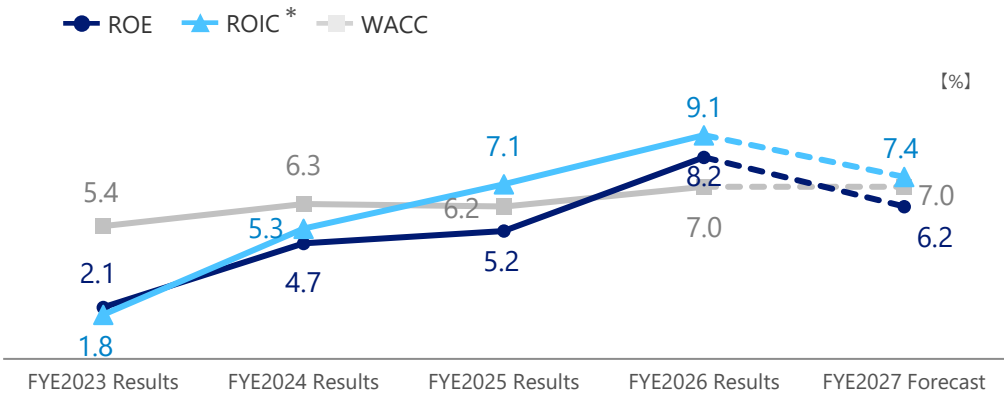
Revenue/Operating Profit/Operating Profit Ratio



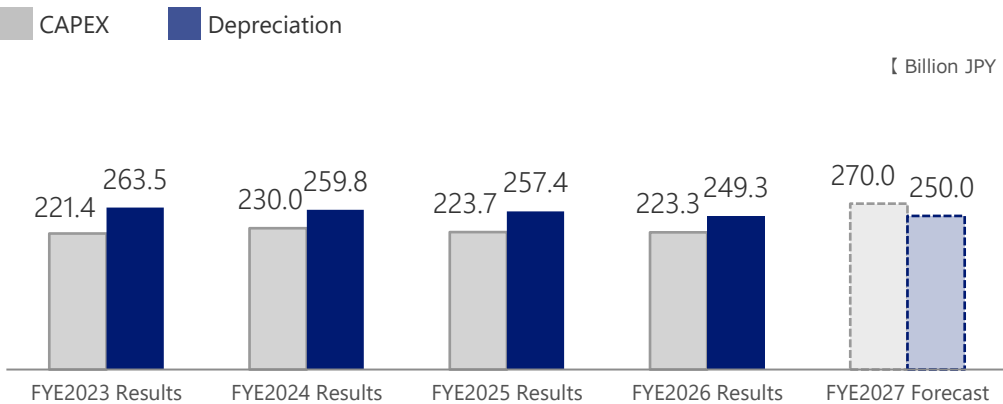
R&D Expenditure/Ratio of R&D Expenditure to Revenue



Return on Equity/Return on Invested Capital/Weighted Average Cost of Capital



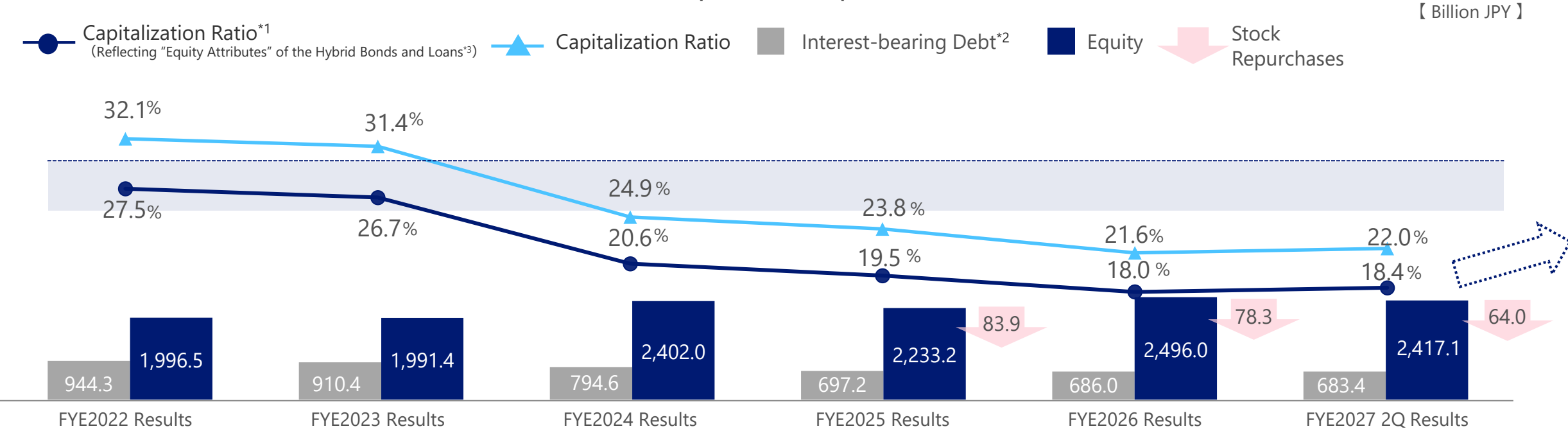
CAPEX/Depreciation



*Operating Profit after Income Tax / (Inventories + Tangible Fixed Assets + Intangible Assets)

Capital Policy

Our core capital policy is to maximize corporate value by maintaining the balance between “financial safety” and “capital efficiency”. We regard capitalization ratio*1 as an important financial index to assess our capital structure and believe the ratio from 25% to 30% represents optimal balance.



In pursuit of achieving the optimal capital structure, we are executing the stock repurchases up to 100 billion yen in FYE2027, with 64.0 billion yen completed in the 2nd quarter.
We will continue to enhance capital efficiency and raise our capitalization ratio to a desirable level over the medium to long term.

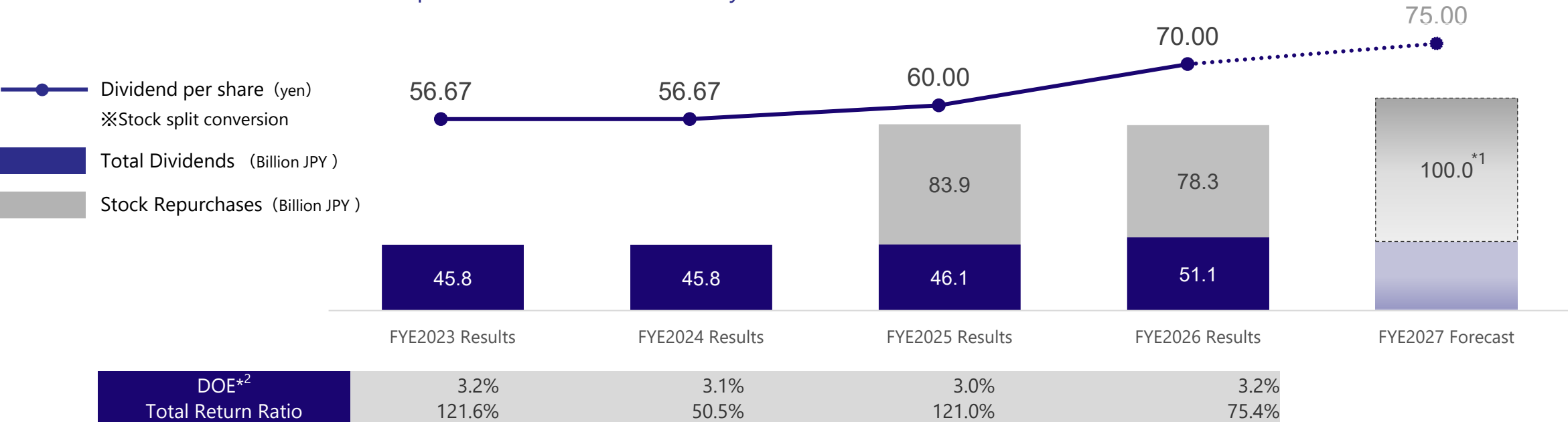
*1 : Capitalization Ratio (Cap Ratio) = Interest-bearing Debt/(Interest-bearing Debt + Equity)
*2 : Interest-bearing Debt =Bonds and Loans Payable + Lease Liabilities
*3 : 50% of the Balance of Hybrid Procurement is Considered as Capital on the Rating

Return to Shareholders

Based on stable and continuous shareholder dividends over the medium to long term, we will continue to strengthen shareholder returns, including flexible stock repurchases, to further enhance corporate value and capital efficiency.

For FYE 2027, we plan to increase dividends, following the increase in FYE2026, and to implement stock repurchases of 100 billion yen*1.

- ◆ **Dividends** The annual dividend for FYE2026 is 70 yen, increase of 10 yen.
 (interim dividend of 30 yen / year end dividend of 40 yen)
 The annual dividend forecast for FYE2027 is 75 yen, increase of 5 yen from the previous fiscal year.
 (interim dividend of 35 yen / year end dividend of 40 yen)
- ◆ **Stock Repurchases** We repurchased of stock 78.3 billion yen in FYE2026.
 We will repurchase stock 100.0 billion yen*1 in FYE2027.



*1Amount resolved *2 For the calculation of DOE, “equity attributable to owners of the parent” is based on adjusted figures that exclude “other components of equity,” which are subject to significant fluctuations due to foreign exchange movements and market conditions.



【Note on Forward-Looking Statements】

Excluding matters related to past and current facts, the business results forecasts and forward-looking estimates, strategies and targets disclosed by the Company are estimates regarding the future. These estimates are formulated from plans, expectations and judgments made based on information that the Company can obtain at the present time, and certain assumptions deemed reasonable. Accordingly, actual results may vary from the disclosed business results forecasts, etc.,

due to variable factors with uncertainties, including the economic situation.

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